



Great Places for Manufacturing in India

World-class Destinations for Multinationals

Volume 1

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Foreword

As businesses worldwide gear up for the "new normal" post COVID-19, India has been steadfastly and proactively cementing its position as a resilient economy with swift action-oriented decision-making. It has emerged as a forerunner for business continuity plans, with its inventory of low risk and asset light models like ready-built industrial infrastructure and build-to-suit offering higher capex savings, new tax incentives offering increased profitability, and a domestic market comprising 18% of world population.

A Stable and Predictable Business Environment

India's unprecedented rise in the World Bank's Ease of Doing Business Rankings 2020 to #63 (2019 - #77, 2014 - #142) is testament to its persistence, drive, and effort to become the world's business destination of choice. Unparalleled legislative and procedural reforms have been implemented in the last 5 years. This will only gather further pace in the coming months as both central and state governments gear up to stimulate the economy and improve their attractiveness for investments across sectors.

Most states have created single window mechanisms to grant permissions within stipulated time and have set service level agreements to grant permissions within 30 days, with provisions for deemed approval in cases of deviation. Information about industrial parks with plot-level details is being provided through GIS platforms. Dedicated relationship managers are being appointed to hand-hold investors through the entire project lifecycle.

India has one of the most attractive corporate income tax rates for manufacturing and services investments. A special window for manufacturing investments is open till 31 March 2023 with an attractive corporate income tax rate of 17.16%, lowest among BRICS. Government of India has signed 300 Advance Pricing Agreements with MNCs to give them assurance on tax structure.

India — The Engine for Global Manufacturing

Last five years accounted for over half of the FDI received by India since the liberalization era of early 90s, propelling India to top 3 greenfield FDI destinations. Interestingly, these investments came in diverse sectors ranging from highly sophisticated areas such as R&D centres and development centers for engineering, consumer internet, biotechnology, and pharmaceuticals to resource intensive industries such as food processing, chemicals & petrochemicals. India also attracted large scale investments in labor intensive manufacturing processes of electronics, textiles, and footwear industries.

Poised to become the world's third-largest consumer market within the next decade, India can safely be categorized as a growth engine for the foreseeable future.

About the Report and Invest India

As a part of its "Doing Business in India Guide" series, Invest India regularly collates information kits in response to various investor queries. These are across various elements of investor interest such as taxation, incorporation of business and business guidelines, government policies, visa guidelines, sector and state specific information packs etc.

Great Places for Manufacturing in India is the latest information kit, wherein facts, figures, and investor activity have been captured for various industrial ecosystems that exist in India. This is the first in the planned series, which shall be subsequently expanded to include other established and emerging industrial clusters of India. Thematic collations of clusters such as industrial hubs in coastal economic areas, hubs in north-eastern states and hubs for high-priority sectors are going to be included in future editions.

This series is an effort to provide deeper clarity and insights to investors on doing business in India, and address common investor queries on understanding various capabilities, players, and strengths of the Indian manufacturing landscape.

The report is organized into 3 sections. The first section gives a business, macro-economic and demographic overview of India. It also introduces the manufacturing ecosystem of India, highlighting investor facilitation mechanisms and pan-India location analyses for select high-priority sectors.

The second section is the compendium of the profiles of 10 established manufacturing powerhouses of India, with glimpses into their existing industrial ecosystem, prominent industrial parks and unique strengths. The third and final section acquaints the investor with the dual-tiered incentive structure and introduces key stakeholders in India's investment landscape.

As India propels ahead on its pro-reform and pro-investment journey, we welcome you to board the ship and be a part of its unparalleled and exciting growth story. Every tomorrow of India is better than today, and India is rolling out the red carpet to welcome investors to its shores.

Invest India will be your trusted partner at every step throughout your investment journey in India and shall ensure that every query is responded to by sectoral, functional and location experts.



Deepak Bagla
MD and CEO, Invest India

Preface

India is an emerging economy with a young population. The nation has witnessed a 257% growth in GDP between 2004-05 and 2018-19. As the 6th largest consumer market globally and with 49% workforce participation, India ranked amongst the top 10 recipients of overseas investments in 2019, attracting \$49 billion in inflows. This was a 16% increase from the previous year. Over the next decade, we see India becoming the global hub for manufacturing through its strong fundamentals lending well to continued growth.

Rooted in its traditional and spiritual ethos, India presents a unique ecosystem of massive size, diversity of resources and improved business-friendly policies. The dynamic market economy has risen 78 positions in the 'Ease of Doing Business' rankings since 2013. The nation also strives to balance rapid growth with its sustainable development ambition.

Destination of choice

India continues to make a mark on the world map as a manufacturing destination and is home to several major global manufacturers from diverse sectors. Certain geographic clusters have emerged as epicentres for industrial activity, which are highlighted by the underlying drivers.

In this report, we have covered suitable locations for industrial activity, based on sectoral requirements and preferences. This is done basis a comparative presentation of the incentives offered by an extensive repository of industrial locations and exploring the major industrial and industry enabling projects, both at the central and federal level. Detailed USPs of each of these industrial hotspots have been presented to help investors understand the benefits of each location, and leverage them while exploring options and opportunities to set up business in India.

COVID-19 and opportunities post-pandemic

The year 2020 presents challenges as uncertainty grips the world with the outbreak of COVID-19. While the world continues recovering gradually, industries world over are revisiting their global supply chain and reworking alternative business continuity plan. While there has been a growing emergence of Southeast Asian countries (especially MITIV) as the preferred choice, India has three distinct advantages in this regard:

- The recent reduction of corporate taxes for setting up of new industries (lowest among the MITIV countries)
- Host to Global In-house Centres (GICs) and Global Centre of Excellence (GCoEs) for several manufacturing companies that provide for more robust ecosystem and R&D
- The added attraction of a large domestic market along with prospects of a manufacturing export hub.

India at the pedestal of a new industrial growth

India stands at the pedestal of a new growth curve of rapid industrialisation, driven by technological prowess and inventive disruptions. It today hosts the world's third largest start-up ecosystem and a digital revolution that is powered and driven by government initiatives percolating to every level of the nation's growth story.

Through this report, we explore why **Make in India** is a great proposition. **What** is the India Advantage and **where** should you be in India to ride its growth story.

Happy reading!



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Acknowledgement

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We would like to acknowledge the expert opinion and feedback given by executives of various multi-national companies through their occupier testimonials that enrich the report with insights on experience of operating out of the various industrial locations in India. Our special thanks to Hyosung Corporation, Hengli Corporation, Vivo Mobiles, Haier India, Foxconn International, BMW India, Mondelez International, Bharat Biotech, Novartis, Marico India, Colgate India, UNO Minda, Johnson Mathey, Rolls Royce India, GSK Pharmaceuticals and Ajanta Pharma for their testimonials.

We acknowledge the assistance of all the industry experts who shared their valuable insights on various aspects of the sector and manufacturing ecosystem, including private industrial developers and consulting agencies.





Advantage Incla

Exploring the economic opportunities in the land of the

Great Banyan Tree

Bandra-Worli Sea Link, Mumbai



1. EMERGING GLOBAL ECONOMY



Major **Growing Economy**



GDP of India has expanded by 2.57 times from 2004-05 to 2018-19



Ranks 43rd in Global Competitiveness



Growing Large Economy:



the next decade.

Robust Investment Performance:



2. REGIONAL HUB OF DISTRIBUTION





..... Indian Ocean Maritime Trade Route



Air Connectivity Advantage
Within 4 – 8 hrs flying radius of EMEA and Asia

Logistics & Maritime Advantage



Strategically Located at the Center of one of the most **Active Maritime Trade Routes**





Large coastline of **7500+ kms** 200+ Major and Minor **Ports**



Multiple Bilateral or Regional Trade
Agreements in force with major economies of the world



Advantage India 11

3. LARGE CONSUMPTION BASE







18% Share of Global Population (India's population: 1.3 bn)





3rd Largest Consumer Market by 2030, behind US and China. Consumption expected to quadruple to USD 6 tn by 2030.

Reaching the length and breadth of the country



Source: JLL Industrial Research on Network Analysis Tools

^{* 12} Hrs. of Transportation time considering existing road network of India with reasonable travel speed depending upon the type of road (higher achievable avg. speed (40 km/h) on NH and Expressways while lower avg. speed (30 km/h) on SH and other district roads).

4. INFRASTRUCTURE BOOST



USD 1.4 tn Investment in Infrastructure over the next 5 years



Infrastructure Investment

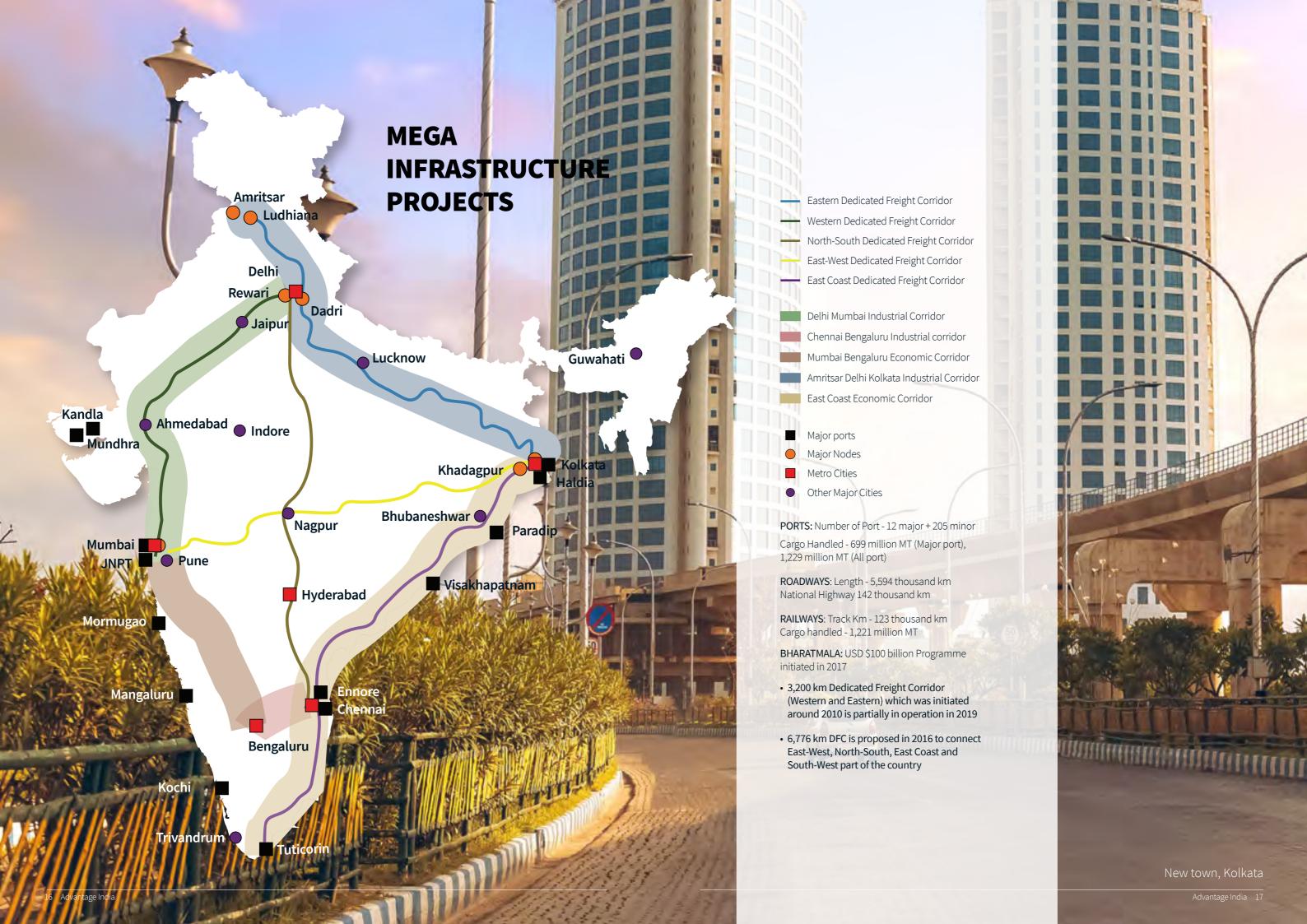
\$\frac{\\$}{\}\ Equivalent to total GDP of Indonesia and Thailand combined (2018)



Reduce Logistic Cost to 10% of GDP from 14% presently







5. POLICY INTERVENTION



Competitive Corporate Tax Rate: 17.16%

Dividend Distribution Tax abolished in 2020.

Parameter



India







India's Rank in MITI-V

Corporate **Tax for New** Manufacturing **Industries**

24% **17.16**% **20**% **25**%

20%

1

Ease of Protecting Minority Investors, Index

80

75

63.3

Budget Transparency, **Open Budget** Data Score

50

80.8 57.7 53.8 65.4

Ease of Getting Credit Index

75

80

70

70

Companies Embracing Disruptive Ideas*

59.5

50

55.1

Source: Global Innovation Index 2019, Instead and WIPO; Global Competitiveness Report 2018, WEF.

One Country One Tax through GST



Simplified and Consolidated Taxes: Goods & Services Tax (GST), is a single tax on the removal of cascading taxes. It has made India as a unified common market.

6. SMOOTH GOVERNANCE

Improved EoDB:

India has improved its EODB Ranking from **142** (in 2015) to **63** (in 2019). Ranks in which India improves significantly are:

Starting Business: from 158 to 137

Dealing with Construction Permit: from 184 to 27

Getting Electricity: from 137 to 22

Getting Credit: from 36 to 25

Trading Across Border: from 126 to 80



Reduced Time to Start Business:

For various procedural reforms, investor may save their implementation time in various stages, which inter alia includes:

Starting a business: **28.4** days to **18** days

Procedure time to Start business: **158** days to **137** days

Time for obtaining construction permits:

185.9 days to **106** days

Time for Electricity connection: **105.7** days to **53** days

IEMs Implemented

USD \$105 Bn (Apr, 2015 – Oct, 2019) more than **doubled** from USD \$39 Bn (2010 – 2014)



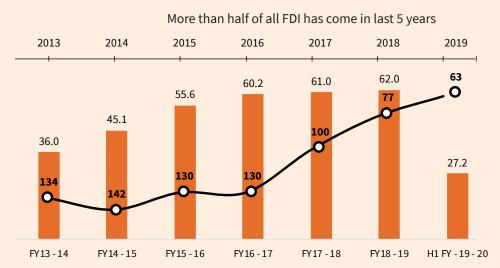
Top 10 Improvers in EoDB Rankings:

India is the only country in the world to rank among the top 10 improvers for the **third consecutive year**, as per the latest Ease of Doing Business rankings released in 2019



Improved Ease of Business & Growing Investment Inflows

Foreign Direct Investments India, 2013-19 (US\$ Bn)



World Bank's Doing Business Rankings 2013-19

79
Positions
Jump
Improvements
Since 2014

https://dipp.gov.in/sites/default/files/FDI_Factsheet_4September2019.pdf

7. RICH RESOURCE REPOSITORY



Barring Petroleum (Crude and other products), India's raw material imports are significantly less, indicating a **Strong Indigenous Availability of Primary Raw Material** for manufacturing and **Lower Cost** incurred

Natural Resources:

Large reserve for iron ore, manganese, mica, bauxite, rare earth elements, titanium ore, chromite, natural gas, diamonds, petroleum, limestone, arable land.



Largest Copper

reserves in the world



7th largest reserve of Manganese Ore



Largest reserves of Thorium



3rd largest reserves in the world of **Iron Ore**



4th largest reserves of Coal



4th largest reserves in the world of Zinc



5th largest reserves of Bauxite









Skilled and available Labour

49.8 % Labour Force Participation Rate in 2018

Large young population & workforce

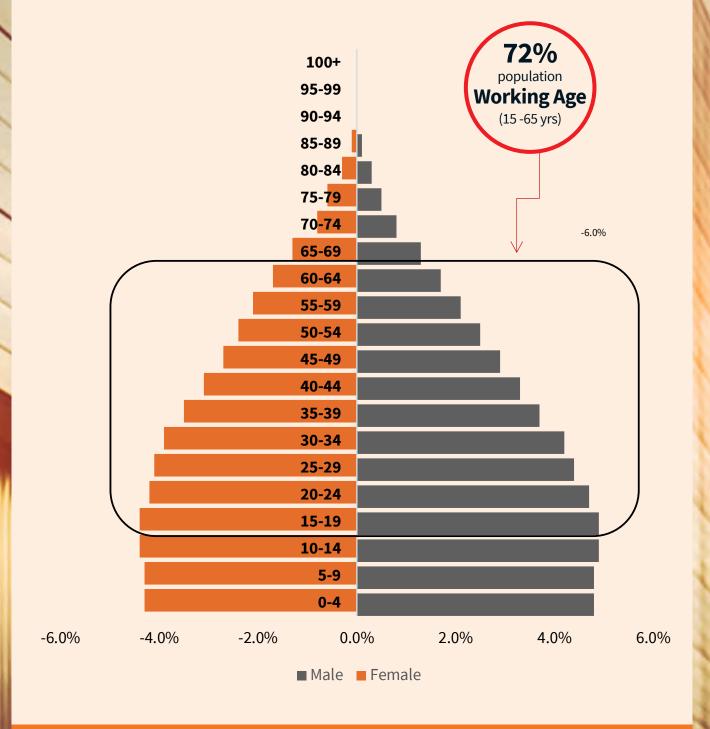
(85% of Population Below 55 years)



Highest Science and Engineering Graduates:

India boasts of one of the largest education systems in the world, comprising of approx. 8mn students enrolled in Science, Technology & Engineering

Massive Demographic Dividend





Young and Growing Workforce:

With a median age of 29 in 2020, India entered the **37-year Period of**

Demographic Dividend in 2018. India's working-age population

is anticipated to expand to almost 1/5th of the **Global Labour** Force within the next 10 years.

9. GROWING DIGITAL PENETRATION & TECHNOLOGY ADOPTION

Over **600 million Internet Users** in India. 44x increase in data consumption during 2015-19.

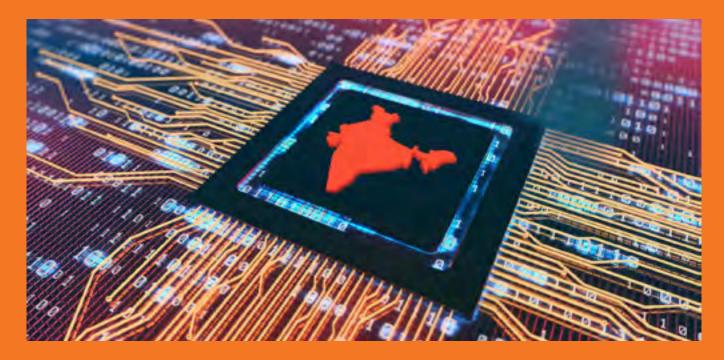
India is home to **the world's 3rd Largest Startup Ecosystem,** having added over 1,300 tech startups in 2019.

Number of Indian **Unicorns** could increase to **95-105 by 2025***.

*Source: NASSCOM

Readying for Industry 4.0: The

government has been propagating radical digitisation to impel economic inclusiveness and social transformation, through many initiatives like **Digital India**, **Make in India and Skill India**. India is now readying for an era of increased digitisation, heralding the advent of Industry 4.0, powered by new age technologies such the Internet of Things, Artificial Intelligence, and Robotics.







Future R&D Powerhouse of the World:

Host to over 40% the world's Global In-house Centers (GICs) are located in India and is the 7th largest patent filing office in the world as per WIPO.

10. SUSTAINABILITY

India has pledged to climate change at the **Paris Agreement**

33% to 35% below 2005 emissions intensity of GDP by 2030

Renewable energy share, 40% of cumulative power generation by 2030

Shifting from conventional technology in auto sector to Electric Vehicles through **FAME II Policy**

Special impetus to **Renewable Energy**



COVID-19 & OPPORTUNITIES POST-PANDEMIC

India - an alternative Business Continuity Plan destination

India stands at the pedestal of a new growth curve of rapid industrialisation. In the COVID-19 pandemic scenario, India has projected a more resilient and diversified economy to fight the crisis and projected as a major attractive destination.



As multinationals rethink their sourcing plans and re-organize supply chains, India is one of the most viable locations for Business Continuity Plans (BCP).

India, on account of its large domestic market and low cost production base, is well-positioned to host new investments in a range of sectors such as Textiles & Apparels, Electronics & Consumer Appliances, Pharmaceuticals, Medical Devices, Automobiles & Components, Capital Goods, Electrical Machinery, Footwear & Leather products, Chemicals & Petrochemicals, Food Processing, Plastic Products, Telecom Equipment, etc.

India's distinct advantages:

- The recent reduction of corporate taxes for setting up of new industries (lowest among the MITI-V countries)
- Host to Global In-house Centres (GICs) and Global Centre of Excellence (GCoEs) for several manufacturing companies that provide for more robust ecosystem and R&D#
- GICs in India now number about 1,100, employing more than 800,000 individuals and generating approximately \$23 billion in revenue ##
- Very large domestic market as big as 18% of world population along with prospects of a manufacturing export hub to the rest on 82%.

NASSCOM Report
GIC REPORT 2018 Peepal

PLUG-N-PLAY RE-LOCATION FACILITIES

Indian industrial real estate market has undergone a remarkable transformation since 2017:

- Attracting USD \$10 billion of foreign capital and several professionally managed companies.
- New innovative models for accelerated market entry for foreign players with asset light and low risk options.

New Innovations — Low Risk and Asset Light Models

Ready Built Factories:

India currently has an **inventory of approx.**22 mn Sq Ft* of ready built industrial space ready to be occupied in 6 to 8 weeks (including rent-free fit-out period) in all major manufacturing clusters.

Institutional industrial built space by developers spread across country is well poised to cater to manufacturing needs apart from host of other regional players.

Key Institutional Industrial Developers

AllCargo, Apeejay, Ascendas Firstspace, Embassy Industrial Parks, ESR, Hiranandani, Indospace, Jalan, KSH, Logos, Mahindra World City, Welspun One

*Grade A & Grade B spaces in top 8 cities.: NCR Delhi, Ahmedabad, Kolkata,
Mumbai Pune Hyderabad Bengaluru & Chennai

High-end Specifications

- Pre-constructed / Ready infrastructure:
 Standard specifications include Min. 13 metres height, Min. 6 tons per sq metres floor strength,
 Plinth height of 1.2 metres above ground,
 provision for mounting cranes, etc.
- Built-to-Suit: Plinth Ready and ground-up construction and delivery as per tenant requirements within 6 – 9 months

Higher CAPEX Savings

Rented factories for lease tenure of 9 years and above (Monthly rent payable) can reduce the spend on land and building significantly, thus reducing capital investment in the short term. This reduces pressure on parent entity to infuse large initial equity tranches in Indian subsidiaries. Conversion of CAPEX (land & building) to OPEX (rent) allows usage of several debt channels for financing India operations.



LOWER COST TO SERVE FOR GLOBAL CLIENTELE

Ultra-fast Approvals:

- Most state governments are offering all approvals to start factory establishments within 30 days. Ready built factories are already preapproved for new investments.
- Non-polluting industries categorized as White Industries relaxed from several permissions.
- All states offer permissions through online platforms with proper tracking mechanisms.

Increased Profitability through Tax Incentives:

- Three-year special window to book lowest Corporate Tax of 17.16% for new manufacturing units operationalizing before 31 March 2023 among MITI-V countries.
- Attractive incentives to boost capital expenditure, increase production, employment creation and encourage exports.

 Exemption/Deferment of Customs Duties under several schemes such as Special Economic Zones and Bonded Manufacturing.

Fast Improving Business Environment:

- Indian is 7th largest country by area and 2nd largest by population. Only 4 countries in ASEAN are bigger than India's largest state in size
- India has repealed over 1,000 regulations in the last 5 years to reduce compliance burden on investors
- Large scale infrastructural investments directed towards intra-country connectivity and as industry enablers.
- Multitude of FTAs with several countries or group of countries.
- Only a handful country in the world offer a bigger canvas than India.



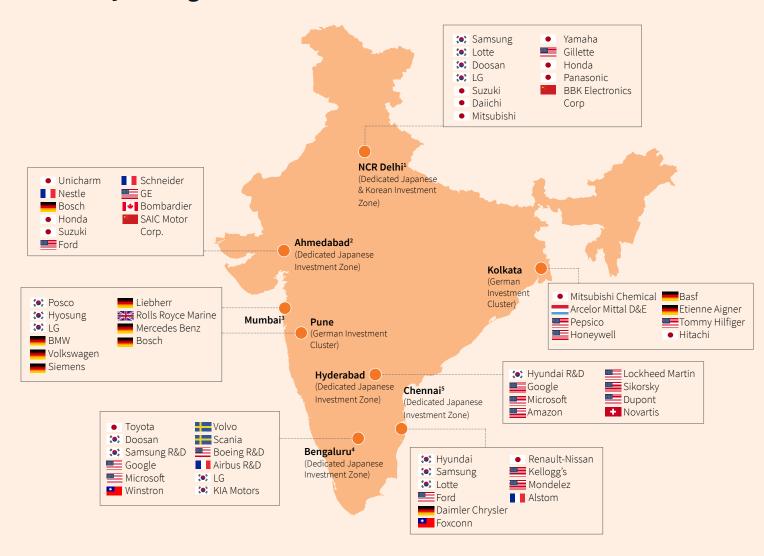
STRONG BASE OF MULTI-NATIONALS ACROSS INDIAN STATES

India: Destination of choice for several multi-national companies already

India is home to several large multi-national manufacturing companies and even hosts dedicated Investment Zones from companies from select countries creating a familiar ecosystem.

NOTE: ¹ Incudes industrial area of ³ Includes Aurangabad Manesar - Neemrana -⁴ Includes Anantapur ⁵ Includes SriCity Bhiwadi & NIODA -**Greater NOIDA** ⁶ Includes Kharagpur - Haldia ² Includes Vadodara **★** CANADA LUXEMBOURG UNITED KINGDOM CHINA **SOUTH KOREA** UNITED STATES OF FRANCE **SWEDEN AMERICA** GERMANY **SWITZERLAND** TAIWAN JAPAN

Manufacturing Companies by Country of Origin



Note: This is not an exhaustive list, but select key existing manufacturing units in the country.



Pan-India Location Analysis

Top established and emerging destinations for manufacturing sectors





INDIA: THE EMERGING MANUFACTURING POWERHOUSE



Manufacturing Seedbed: India is among the top 10 countries with the highest industrial output



Continuous Pro-Investor Reforms: India has

jumped 79 ranks in The World Bank's "Ease of Doing Business" rankings during the period 2015-2020

(2015: Rank 142, 2020: Rank 63)

TOP SECTORS BY FDI INFLOW

FY 2015-19

Sector	FDI USD \$ bn (% of total)	FDI Limits		
Computer Hardware & Software	24.4 (12.06%)	100% under Automatic Route		
Telecommunications	18.7 (9.22%)	49% under Automatic Route; Government route beyond 49%		
Construction (Infrastructure)	12.2 (6.04%)	100% under Automatic Route for construction development and industrial parks		
Automobile	11.6 (5.72%)	100% under Automatic Route		
Chemicals (other	6.9 (3.42%)	100% under Automatic Route		
than Fertilizers)	0.9 (3.4270)	(except certain hazardous chemicals)		
Power	5.4 (2.68%)	100% FDI under Automatic Route for generation from all sources (except atomic energy), transmission and distribution of electric energy and Power Trading		
		49% under Automatic Route in Power Exchanges		
		100% under Automatic Route for tourism construction projects, including the development of hotels, resorts, and recreational facilities		
Non-conventional Energy 4.8 (2.38%) 100% under Automatic Route for renewable energy gen distribution projects		100% under Automatic Route for renewable energy generation and distribution projects		
Electrical Equipment 4.7 (2.33%) 100% under Automatic Route for electrical machinery		100% under Automatic Route for electrical machinery		
		100% under Automatic Route – Greenfield		
Drugs & Pharmaceuticals	4.4 (2.17%)	74% under Automatic Route – Brownfield; Government Route beyond 74%		

Excludes Services, Trading and Information and Broadcasting

Automatic Route: Under the Automatic Route, the foreign investor or the Indian company does not require any prior approval from the Reserve Bank or Government of India Government Route: In this route, there is no investment without the prior approval of the Government of India.

OTHER NOTEWORTHY SECTORS



Electronics sector, a major driver of the Digital India Mission, is a thrust area of the Government, as India looks to substitute imports by domestic production and strengthen it's share of global ESDM manufacturing. This is reflected in the growing FDI flows in the sector.

100% FDI under Automatic Route except Defence electronics (49% under Automatic Route; Government route beyond 49%

Engineering and Capital Goods



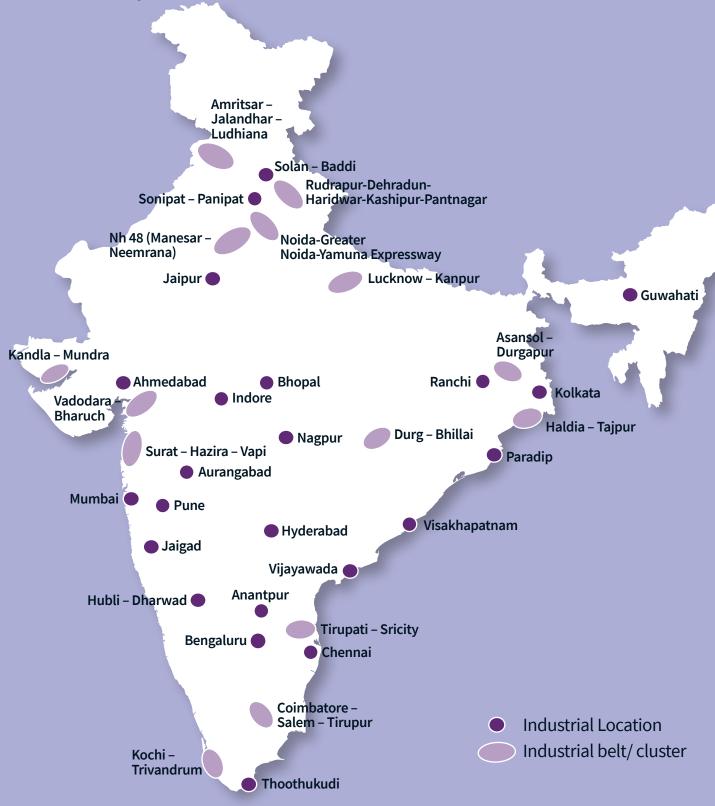
Engineering exports comprise 36% of India's manufacturing-led exports and 25% of India's merchandise exports. The capital goods sector constitutes 12% of overall manufacturing in India.

100% FDI under Automatic Route for Capital Goods



PAN INDIA MANUFACTURING **ZONES SNAPSHOT**

India Map with all 44 industrial zones identified in the survey



CHEMICALS & PETROCHEMICALS

Market Size (FY18): USD \$ 165 bn

Policy Support:

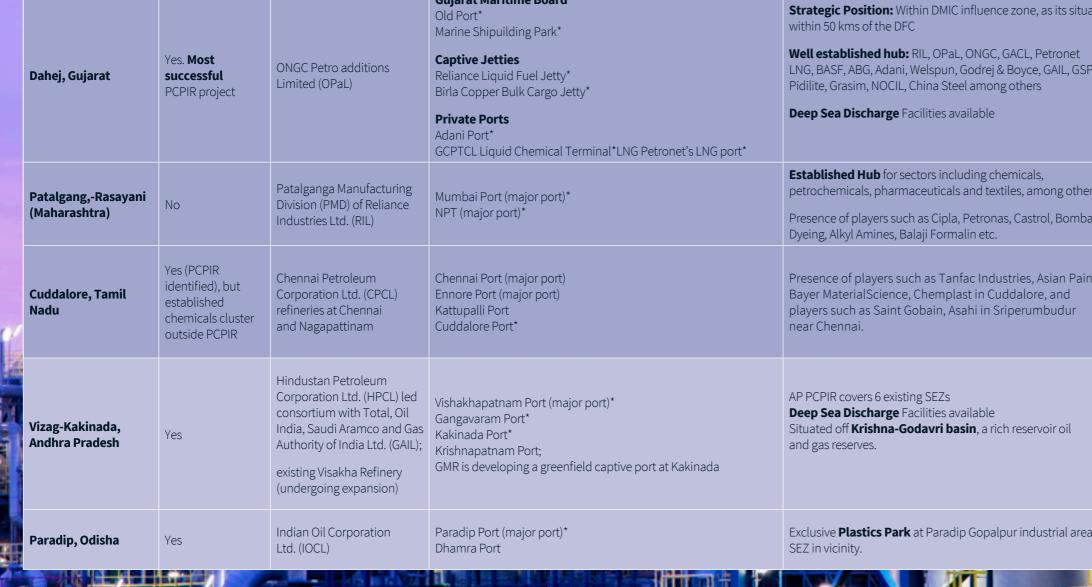
PCPIRs: 4 all over India

Plastic Parks: 10 all over India

Central Institute of Plastics

Engineering & Technology (CIPET):

Region, State	PCPIR?**	Major Occupiers	Port / Dry Port Connectivity	Remarks
Dahej, Gujarat	Yes. Most successful	ONGC Petro additions Limited (OPaL)	Gujarat Maritime Board Old Port* Marine Shipuilding Park* Captive Jetties Reliance Liquid Fuel Jetty*	Strategic Position: Within DMIC influence zone, as its situated within 50 kms of the DFC Well established hub: RIL, OPaL, ONGC, GACL, Petronet LNG, BASF, ABG, Adani, Welspun, Godrej & Boyce, GAIL, GSPC, Biddita Grazina NOGU, Ghina Stankara and these
PCPIR project		Birla Copper Bulk Cargo Jetty* Private Ports Adani Port* GCPTCL Liquid Chemical Terminal*LNG Petronet's LNG port*	Pidilite, Grasim, NOCIL, China Steel among others Deep Sea Discharge Facilities available	
Patalgang,-Rasayani (Maharashtra)	No	Patalganga Manufacturing Division (PMD) of Reliance Industries Ltd. (RIL)	Mumbai Port (major port)* NPT (major port)*	Established Hub for sectors including chemicals, petrochemicals, pharmaceuticals and textiles, among others. Presence of players such as Cipla, Petronas, Castrol, Bombay Dyeing, Alkyl Amines, Balaji Formalin etc.
Cuddalore, Tamil Nadu	Yes (PCPIR identified), but established chemicals cluster outside PCPIR	Chennai Petroleum Corporation Ltd. (CPCL) refineries at Chennai and Nagapattinam	Chennai Port (major port) Ennore Port (major port) Kattupalli Port Cuddalore Port*	Presence of players such as Tanfac Industries, Asian Paints, Bayer MaterialScience, Chemplast in Cuddalore, and players such as Saint Gobain, Asahi in Sriperumbudur near Chennai.
Vizag-Kakinada, Andhra Pradesh	Yes	Hindustan Petroleum Corporation Ltd. (HPCL) led consortium with Total, Oil India, Saudi Aramco and Gas Authority of India Ltd. (GAIL); existing Visakha Refinery (undergoing expansion)	Vishakhapatnam Port (major port)* Gangavaram Port* Kakinada Port* Krishnapatnam Port; GMR is developing a greenfield captive port at Kakinada	AP PCPIR covers 6 existing SEZs Deep Sea Discharge Facilities available Situated off Krishna-Godavri basin , a rich reservoir oil and gas reserves.
Paradip, Odisha	Yes	Indian Oil Corporation Ltd. (IOCL)	Paradip Port (major port)* Dhamra Port	Exclusive Plastics Park at Paradip Gopalpur industrial area & SEZ in vicinity.





SECTOR SNAPSHOT



9.9% Share of exports (excl. pharma) 2018-19



7.99% Share of manufacturing GVA 2017-18



3rd Largest consumer of polymers in world



3rd Largest producer of chemicals in Asia by volume;

**PCPIR or Petroleum, Chemicals and Petrochemicals Investment Regions is and export led production, along with associated services and infrastructure. Each PCPIR would have a refinery/petrochemical feedstock company as an

Established Emerging

*within 100 kms

36 Pan-India Location Analysis

a specifically delineated investment region with an area of minimum 250 sq. km. planned for the establishment of manufacturing facilities for domestic

AUTOMOBILE & AUTOMOBILE COMPONENTS

Market Size (FY19):

26.27 mn vehicles sold; 30.92 mn produced Automobile Mission Plan 2016-26: USD \$ 300 bn industry by 2026 (world's 3rd largest by volume)

Policy Support: To make India an EV Hub

FAME (Faster Adoption and Manufacture of (Hybrid and) Electric Vehicles) Scheme National Electric Mobility Mission Plan 2020

Region, State	Major Occupiers	Port / Dry Port Connectivity	Highway Connectivity	Remarks
Pune-Aurangabad, Maharashtra	Fiat, GM, Volkswagen, Mercedes-Benz, Tata Motors, Bajaj Auto, JLR, Mahindra & Mahindra, Skoda Auto, Goodyear Tyres, Balkrishna Tyres, Duro Valves, Force Motors, JCB, Sany, John Deere, Continental, Minda, Carraro	Mumbai Port (major port); JNPT (major port) ICD Dighi*	NH48 (Delhi-Chennai) NH65 (Pune-Machlipatnam) Proposed Samruddhi Corridor	Maharashtra accounts for ~35% of India's output of automobiles by value.
Chennai- Sriperumbudur- Oragadam, Tamil Nadu and SriCity, Andhra Pradesh	Hyundai Motor, Schwing Stetter, Daimler Commercial Vehicles, Renault- Nissan, Yamaha Motors, Bharat Benz, Eicher, Ashok Leyland, BMW, Royal Enfield, Isuzu, Komatsu, Ford, TAFE, CEAT Tyres	Chennai Port (major port)* Ennore Port (major port)* Kattupalli Port* Krishnapatnam Port	NH48 (Delhi-Chennai) NH32 (Chennai-Nagapattinam) NH16 (Kolkata-Chennai)	Part of Chennai and surrounding areas, which are popularly nicknamed "Detroit of India", due to the large presence of auto industry.
Manesar- Faridabad- Gurugram, Haryana	Maruti Suzuki, Honda Motorcycle and Scooter, Suzuki Powertrain, Suzuki Motorcycle, Hero Motors, Mitsubishi Electric Automotive, Harley Davidson, Yamaha Motors, JCB, Ecorts Tractors, Minda	ICD Gurugram (Garhi-Harsaru)* ICD Faridabad (ACTL)* ICD Rewari* ICD Patli* ICD Ballabhgarh*	NH48 (Delhi-Chennai) KMP Expressway	Home to the first and largest plant of India's largest automobile manufacturer – Maruti Suzuki.
Sanand-Mandal- Bechraji, Gujarat	Tata Motors, Ford Motors, Suzuki Motors, Honda Motorcycle and Scooter	Kandla Port (major port) Mundra Port Hazira Port ICD Sanand (Thar Dry Port)* ICD Khodiyar*	Connected through SH to NH8-A (Mandwi-Ahmedabad in Gujarat)	~102 sq. kms. of MBSIR (Mandal Bechraji Special Investment Region) being developed as an industrial hub, including a Japanese zone.
Bengaluru-Bidadi, Karnataka and Hosur, Tamil Nadu	Toyota Kirloskar, Mahindra Reva Electric, TVS Motors, Ashok Leyland, Continental	Chennai Port (major port) Ennore Port (major port) New Mangalore port (major port) ICD Whitefield* ICD Hosur*	NH48 (Delhi-Chennai) NH44 (Srinagar-Kanyakumari) NH948 (Coimbatore-Bengaluru) NH648 (Dobbaspet, Karnataka to Hosur, Tamil Nadu)	Karnataka is the first state in India to roll out an Electric Vehicle and Energy Storage policy. It is also the R&D hub of India with 400+ R&D institutes.

Pithampur, near Indore, Madhya Pradesh is an auto cluster with the presence of players such as VE (Volvo-Eicher) Commercial Vehicles, Man Trucks, Mahindra 2-wheelers, Force Motors, Bridgestone Tyres, Caparo India, Liugong, Pinnacle Auto, JBM etc.

KIA Motors established its first factory in India at Anantapur – Gudipalli, Andra Pradesh in 2019. KIA Motor's supplier base is also establishing its base in the vicinity.

Haridwar – Pantnagar, Uttarakhand is home to world's largest integrated 2-wheeler plant by Hero Motocorp. Tata Motors, Ashok Leyland, Bajaj and Mahindra are other notable players.





SECTOR SNAPSHOT

4.9% Share of exports

2018-1

₹

7.5% Share of GDP

2017-18



1st Largest manufacturer of tractors, 2-wheelers & 3-wheelers in world



4th Largest car manufacturer;
2nd largest bus manufacturer globally

Pan-India Location Analysis

Pan-India Location Analysis

DRUGS & PHARMACEUTICALS



Market Size (FY18): USD \$ 36.7 bn

Expected to be \$55 bn by 2020 20% share of global supply volu 20% share of global supply volume of generic medicines

Policy Support:

Cluster Development Programme: 6 pharma parks in the pipeline

gene	ene medicines				
Region, State	Major Occupiers	Port / Dry Port Connectivity	Highway Connectivity	Airport Connectivity	Remarks
Hyderabad- Medak, Telangana	Novartis, GSK, Alembic, Biological E, Du Pont, Aurobindo Pharma, Ashland, Insud Pharma (Chemo), Mylan, TCI, Laurus Labs, Adama, Dr. Reddy's Laboratories, USP, Bharat Biotech, Piramal	Vishakhapatnam Port (major port); Gangavaram Port; Kakinada Port; Krishnapatnam Port ICD Sanathnagar* CFS Kukatpally*	NH44 (Srinagar-Kanyakumari) NH765 (Hyderabad to Thokapalle, Andhra Pradesh) NH65 (Pune-Machlipatnam) NH163 (Hyderabad to Bhopalpatnam, Chattisgarh) NH161AA (Bhongir-Sangareddy in Telangana)	Hyderabad International Airport	Hyderabad contributes 40% of the total Indian bulk drug production and 50% of the bulk drug exports. Genome Valley in Hyderabad is the first and systematically planned and developed cluster dedicated to life sciences in India. Pharma City being planned.
Bengaluru, Karnataka	AstraZeneca, GSK, Biocon, Cipla, Mylan, Himalaya Drug Company, Kemwell, Novozymes, Merck	Chennai Port (major port) Ennore Port (major port) New Mangalore Port (major port) ICD Whitefield*	NH48 (Delhi-Bengaluru-Chennai) NH44 (Srinagar-Kanyakumari) NH948 (Coimbatore-Bengaluru) NH648 (Dobbaspet, Karnataka to Hosur, Tamil Nadu)	Bengaluru International Airport	R&D Hub of India with 400+ R&D institutes, and 35 Clinical Research Organisations and 12 Adverse Drug Reaction Reporting Centres. Karnataka contributes ~12% of India's pharmaceutical exports and ~10% of India's pharmaceutical revenues.
Ahmedabad- Halol- Vadodara, Gujarat	Zydus Cadila, Sun Pharma, Torrent Pharma, Glenmark, Alembic, Dishman Group, Claris Lifesciences, Intas Biopharmaceuticals	Kandla Port (major port) Mundra Port Hazira Port ICD Sanand (Thar Dry Port)* ICD Khodiyar*	NH48 (Delhi-Ahmedabad-Chennai) NH228 (Ahmedabad-Dandi in Gujarat) NH947(Sarkhej-Okha in Gujarat) Ahmedabad-Vadodara Expressway	Vadodara and Surat domestic Airports, Ahmedabad International Airport	40% of machinery for India's pharma sector is manufactured in Gujarat. Gujarat has 550+ WHO compliant manufacturing units of ~1,200 units in India. Gujarat is the world's largest producer of contraceptive pills.
Baddi, Solan district, Himachal Pradesh	Ranbaxy, Dr. Reddys Labs, Abbott, Pfizer, Glenmark, Morepen Labs, Unichem Labs, Torrent Pharma, Alliance World India, Cipla, Zydus Cadila, Alembic, Wokhardt	ICD Baddi*	NH105 (Pinjore, Haryana to Swarghat, Himachal Pradesh)	Shimla Airport, Chandigarh International Airport	Himachal Pradesh meets more than 1/3rd demand of demand for pharmaceuticals in Asia. Proposed bulk drug pharma park in Kripalpur in Solan.
Goa (Union Territory)	Pfizer, Abbott, Glenmark, Unichem Labs, Zydus Cadila	Marmagao Port (major port)* New Mangalore Port (major port) at ~350 kms	NH66 (Panvel, Maharashtra to Cape Comorin, Tamil Nadu)	Goa International Airport	Goa contributes ~10% of India's pharmaceutical output. The Goa pharmaceuticals industry is growing at a rate of 15% annually.
Haridwar, Pantnagar, Dehradun, Uttarakhand	Jubilant Life sciences, India Glycols ltd, Coral Laboratories, Sharon Biomedicine Ltd	ICD Pantnagar ICD Kashipur MMLP Pantnagar	NH 58, NH 109, NH 72	Pantnagar Airport Jolly Grant Dehradun Airport	More than 300 Pharmaceutical units. Pharma exports from the State were worth USD 100+ Mn during 2017- 18 majorly to USA, Russia and Australia. Proposed Medical device park in Haridwar

Indore, Madhya Pradesh with players such as Cipla, Lupin, Piramal Group, Glenmark, Mylan etc. is also a notable cluster.

Maharashtra has multiple scattered clusters such as Pune, Nashik, Tarapur, Aurangabad etc. with players such as Wockhardt, Lupin, Cipla, Merck, J&J,

GSK, Glenmark, Ranbaxy etc. and contributes ~20% to India's pharma output. Vizag, Andhra Pradesh is an emerging cluster with an established pharma

city (Mylan, Laurus Labs, Biocon, Aurobindo Pharma etc.), and a proposed second pharma city.



S A 4.4% Share of exports

1st Largest vaccine producer, largest provider of generic medicines globally



3rd Largest pharma industry



*within 100 kms

3,000+ Pharma companies with 10,500+ manufacturing facilities

Established Emerging

40 Pan-India Location Analysis

ELECTRONICS & CONSUMER APPLIANCES

Market Size (FY18): \$65 bn (production)

Expected to be \$400 bn by 2025 (CAGR: 32%)

Consumer Electronics & Appliance Industry in India: 5th largest by 2020

Policy Support:

Electronic Manufacturing Clusters Scheme
National Policy of Electronics 2019, to support
the achievement of \$400bn turnover by 2025
Phased Manufacturing Program

Region, State	Major Occupiers	Port / Dry Port Connectivity	Highway Connectivity	Airport Connectivity	Remarks
NOIDA-Greater NOIDA-Yamuna Expressway, Uttar Pradesh	Vivo, Haier, Oppo, Samsung, LG, Xiaomi, Lava International, Karbonn Mobiles, GTN, Labanyo Electronics, Million Club Manufacturing, Intex Technologies, Dixon Technologies (Padget), Bingo Mobiles Tech, Holitech Technology	ICD Dadri* ICD Loni* ICD Khurja* ICD Modinagar*	NOIDA-Greater NOIDA Expressway FNG Expressway NH44 (Srinagar-Kanyakumari) Multiple NH in vicinity to Delhi	Delhi International Airport, Upcoming Jewar International Airport	Biggest mobile phone and accessory manufacturing hub of India – 2/3rds of India's mobile phones manufacturing in NOIDA-Greater NOIDA. Samsung factory in NOIDA: is world's largest mobile manufacturing facility. Significant investments by Chinese, Korean and Japanese investors.
Chennai- Sriperumbudur, Tamil Nadu and Sri City-Tirupati, Andhra Pradesh	Foxconn (including Sony), Flextronics, Nokia, Xiaomi, Samsung, Bluestar, Lenovo, Motorola, Dell, Lava, Karbonn Mobiles, Dixon technologies, Celkon, TCL electronics	Chennai Port (major port)* Ennore Port (major port)* Kattupalli Port* Krishnapatnam Port	NH48 (Delhi-Chennai) NH32 (Chennai- Nagapattinam) NH16 (Kolkata-Chennai) NH71 (Madanapalle- Naidupeta in Andhra Pradesh) in vicinity of Sri City	Tirupati Airport (granted international upgrade), Chennai International Airport	Sri Venkateswara Mobile and Electronics Manufacturing Hub and EMC-II are dedicated industrial areas for electronics in Tirupati. Significant hub for manufacturing of consumer appliances.
Pune (Chakan, Ranjangaon)- Aurangabad, Maharashtra	LG, Jabil, Philips, Whirlpool, Bosch, Videocon, Bharat Electronics, Corning, Haier, Honeywell	Mumbai Port (major port); JNPT (major port) ICD Dighi*	NH48 (Delhi-Chennai) NH65 (Pune-Machlipatnam) Proposed Samruddhi Corridor	Mumbai International Airport Pune International Airport	Noteworthy hub for manufacturing of consumer electronics with several international brands of Refrigerators, Air conditioners, Washing machines being manufactured.
Ahmedabad- Sanand, Gujarat	Bluestar, Hitachi, Voltbek (JV of Voltas and Arcelik), Bosch	Kandla Port (major port) Mundra Port Hazira Port ICD Sanand (Thar Dry Port)* ICD Khodiyar*	NH48 (Delhi-Chennai) NH228 (Ahmedabad-Dandi in Gujarat) NH947 (Sarkhej-Okha in Gujarat)	Ahmedabad International Airport	Ahmedabad and Gandhinagar have been notified as EMCs. Prantij (60 kms from Ahmedabad) to have 2 semiconductor wafer fabrication manufacturing facilities by Hindustan. Semiconductor Manufacturing Corporation, along with ST Microelectronics and Silterra.

Noida

Mundhra

Ahmedabad

Mumbai

JNPT

Pune

Visakhapatnam

Mangaluru

Ennore

Chennai

Kochi

Tuticorin

Major Ports

Clusters

SECTOR SNAPSHOT

(\$\\Z\ |\Z\ 3.9% Share of exports

2018-19



2nd Largest mobile handset manufacturing nation



20 Greenfield EMCs approved till FY19



201 Applications approved under **M-SIPS** FY19

2 Electronic Manufacturing Clusters have been approved at E-City and Maheshwaram at Hyderabad, Telangana

Establishe



Emerging

*within 100 kms

42 Pan-India Location Analysis





STATE SNAPSHOT



GSDP Growth (FY 18): **7.5%**



HDI Rank (2018): 5th Rank



Logistics Performance
Index of State: 3rd Rank



2nd Rank; INR 2,495 Bn IEMs Implemented (Jan'14 – Dec'19)



No. of **Factories** in State (FY 18): **26,393; 3rd Rank**



State's contribution to India's **Exports** (FY 19): **22.3%**

Maharashtra contributes:



35% of India's outout of automobile by value



20% of india's software exports



17% of India's chemicals production



20% of India's pharmaceutical output





Highest FDI inflow (30% of all FDI during 2000-19)



Mumbai - Pune Expressway:

Facilitates ease of access to **JNPT**



Hosts **2 major ports** & 53 minor ports

10 million TEUs

JNPT (Jawaharlal Nehru Port):

Largest container port in India, facilitates 40% of Indian container volumes

WHY MUMBAI-AURANGABAD

Mumbai contributes



12th Wealthiest



70% Capital transactions in India



5% of India's GDP



20% of India's warehousing activity located near mumbai



5 SEZs in Aurangabad

Industrial Cluster for Automotive, Pharma, Aluminium, Renewable Energy developed



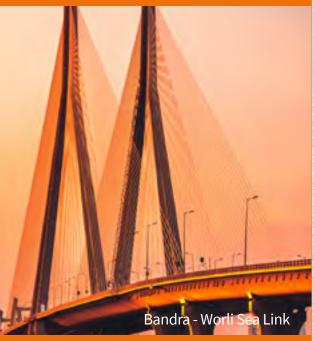
Mumbai is India's first wi-fi

enabled city with the country's largest public wi-fi service



Mumbai Trans Harbour

Link (under construction): connecting Mumbai with satellite city Navi Mumbai; Longest sea bridge in India once completed



Financial Capital of India: Mumbai



Headquarters to India's 2 biggest stock exchanges: National Stock Exchange



Headquarters to most Indian state-owned and commercial banks



Headquarters to financial & monetary regulatory authorities of India (Securities Exchange Board of India and Reserve Bank of India)



Mumbai Nagpur Super Communication Expressway

Popularly known as **Maharashtra Samruddhi Mahamarg**; presently under construction 710 kms stretch spread over 10 districts and 352 villages



Shendra Bidkin Industrial Area (SBIA)

Area: 84.17 sq.km.



Auto & Ancillaries

Aurangabad emerging as second Auto Hub of the state after Pune



Skoda, Bajaj Auto, Goodyear Tyres, Hero Chassis Systems, Perkins



Pharma & Lifesciences

State with highest number of US FDA approved plants

State with highest number of pharma units



Ajanta Pharma, Johnson & Johnson, Wockhardt, Lupin Pharmaceuticals



Consumer Durables

Brownfield EMCs at Navi Mumbai and Aurangabad



Videocon, Siemens, Liebherr Appliances



Textiles

3 exclusive textil parks in Thane by MIDC

products are prominent in





Emerging Sectors

IT/ ITeS

Mumbai headquarters notable companies like TCS, Infotech,
Mastek & Oracle Finsery

IIT Mumbai is India's premie engineering college



Engineering

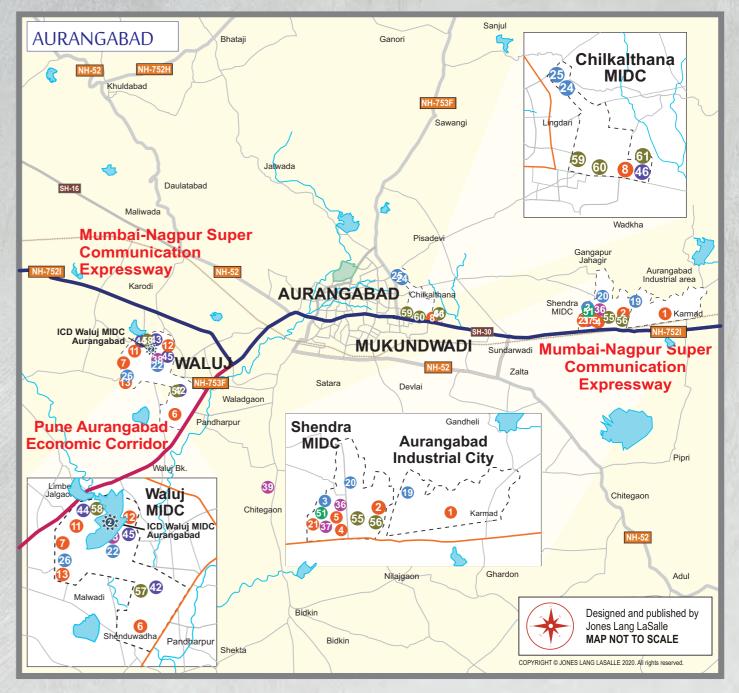
Aurangabad emerging as second Auto & Engineering Hub of the state after Pune Greaves Cotton, Varroc Engineering, Hindalco Almex, Duro Valves

Prominent industrial areas for greenfield and secondary transactions

Industrial Park	Total Area (Acres)	Major Occupiers	Remarks
JNPT SEZ	684	Upcoming. It is in advanced stages of land auction & allotment. Part of India's effort to spur port-led industrialization	Multi-product SEZ with focus on Pharma, Logistics, Electrical and Electronics, Automobile and Auto Components, Food processing, among others.
Panvel – Rasayni Cluster: (Mahad: 2,522, Nagothane: 1,989, Roha: 605, Usar: 536, Vile – Bhagad: 1,846)	7,450	Castrol, Cipla, Reliance, Tata Steel, Hindustan Organic Chemicals, JSW Steel, Bombay Dyeing	Multi-product industrial cluster mostly in Chemical, Steel and Petrochemicals.
Waluj MIDC	3,207	Bajaj Auto, Wockhardt, Colgate-Palmolive, Siemens, Baxter International, MAN Diesel	Focus Sectors: Auto & Ancillary, Engineering, Pharmaceutical.
Chikhalthana MIDC	1,565	Wockhardt Research Center, Lupin, Ajanta Pharma	Prime industrial area in Aurangabad. Focus Sectors: Pharmaceutical & Engineering.
Shendra MIDC	118	Audi, Skoda, Volkswagen, Wockhardt, EtchON, Perkins Engines, Siemens, Hero Chassis Systems, Hindalco Almex	Focus Sectors: Engineering, Electronics.
Wockhardt Infrastructure Development Ltd. SEZ, Shendra	107	Upcoming	Proposed Pharmaceutical & Bio-pharmaceutical manufacturing and research facility.
Aurangabad Industrial City (AURIC)	10,000	Hyosung, Perkins	Greenfield Industrial Smart City as part of DMIC. Massive potential to attract large units.

The major industrial clusters can be identified in Mumbai as Bhiwandi and JNPT vicinity, and in Aurangabad as Waluj, Chikhaltana and Shendre. The land rates in these corridors range between INR 2,400 to INR 13,600 per sqm. The rates mentioned are indicative and may vary on other parameters as well.





Sr. Project Name

AUTO & ANCILLARY

- Hyosung
- Varroc Engineering **BONATRANS** India
- Skoda Auto (Audi & VW)
- ZF Hero Chassis Systems Bajaj Auto
- Varroc Engineering
- Motherson Advanced Tooling
- Castrol India
- Mobis India
- Goodyear Tyres 12 Durovalves India
- 13 Varroc Engineering

CHEMICAL & PETROCHEMICALS 14 Reliance Industries

- 15 Hindustan Organic Chemicals
- Pidilite Industries
- Aditya Birla Nuvo
- 18 Asian Paints

ENGINEERING

- 19 Perkins India
- Hindalco Almex Aerospace 21 EtchON Marks Control
- 22 MAN Energy Solutions

- Tata Steel BSL 23
- Greaves Cotton
- Kohler Engines Endress + Hauser Wetzer
- Balmer Lawrie Van Leer
- 28 Balmer Lawrie
- Fxide Industries
- 30 Alfa Laval Linde India
- Parker Hannifin
- JSW Steel 34 ISW Steel
- 35 JSW Steel

Siemens

- Siemens
- Videocon Industries

Liebherr Appliances

40 Blue Star 41 Siemens

- Johnson & Johnson 43 United Breweries
- 44 Carlsberg
- 45 Colgate Palmolive

- 46 United Spirits
- Godrej & Boyce Mfg.
- 48 Hindustan Unilever 49 Ruchi Soya Industries
- 50 Parle

OTHERS

- 51 Sterlite Technologies
- Petronas Lubricants
- 53 Rolls Royce Marine 54 Asahi India Glass

PHARMACEUTICALS

Wockhardt

- Glenmark Pharmaceuticals
- Baxter Pharmaceutical
- Wockhardt Wockhardt
- 60 Lupin
- Ajanta Pharma 61
- 62 Cipla

63 Lupin 64

Zydus Takeda Healthcare

- 65 Astron Clothing 66 Fritzberg
- 67 Bombay Dyeing

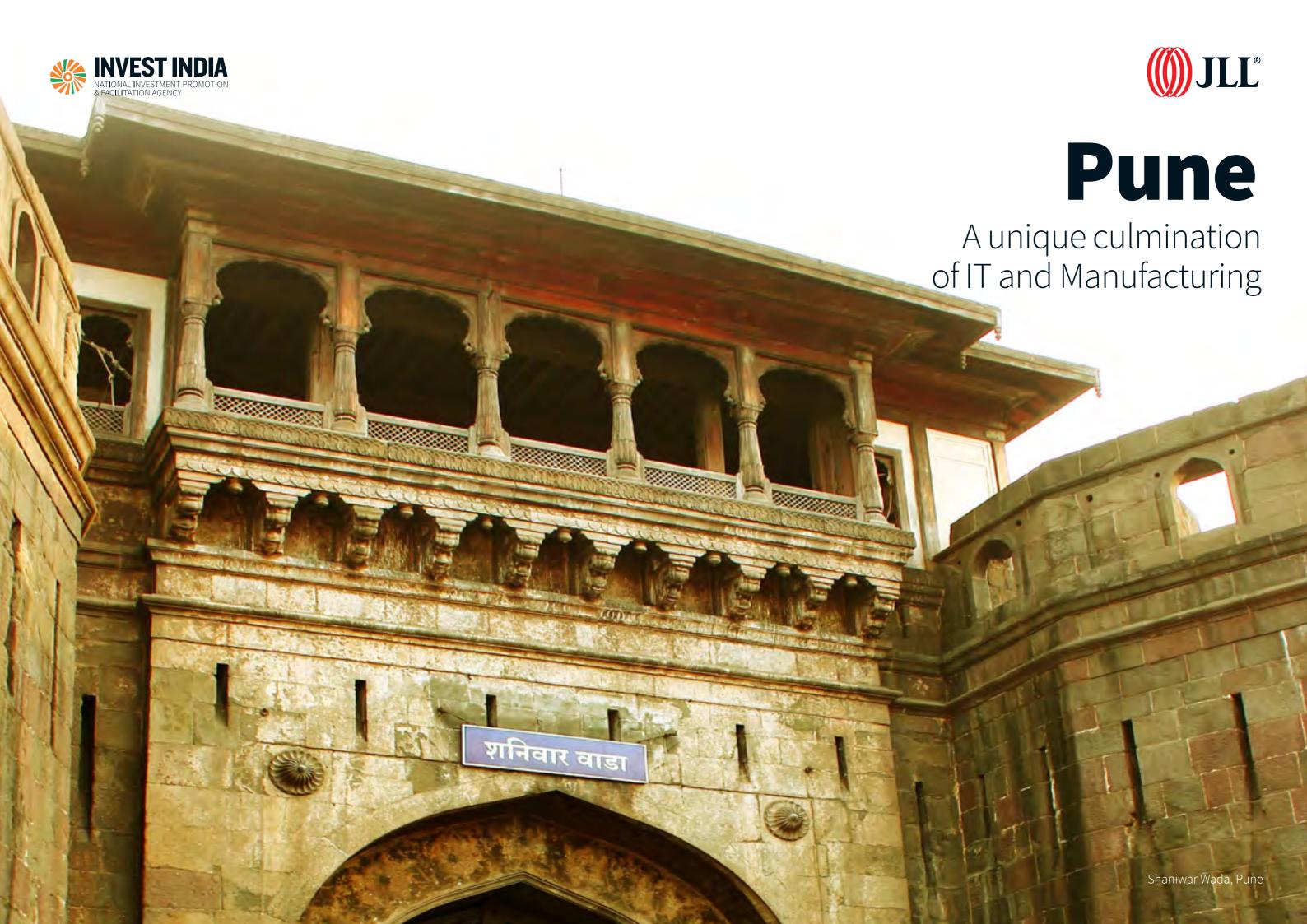
- ICD & CFS
- ICD Container Corporation of India
- 2 ICD Waluj MIDC
- Mumbai Nagpur Super Communication Expressway
- --- Bengaluru Mumbai Economic Corridor
- Delhi Mumbai Industrial Corridor

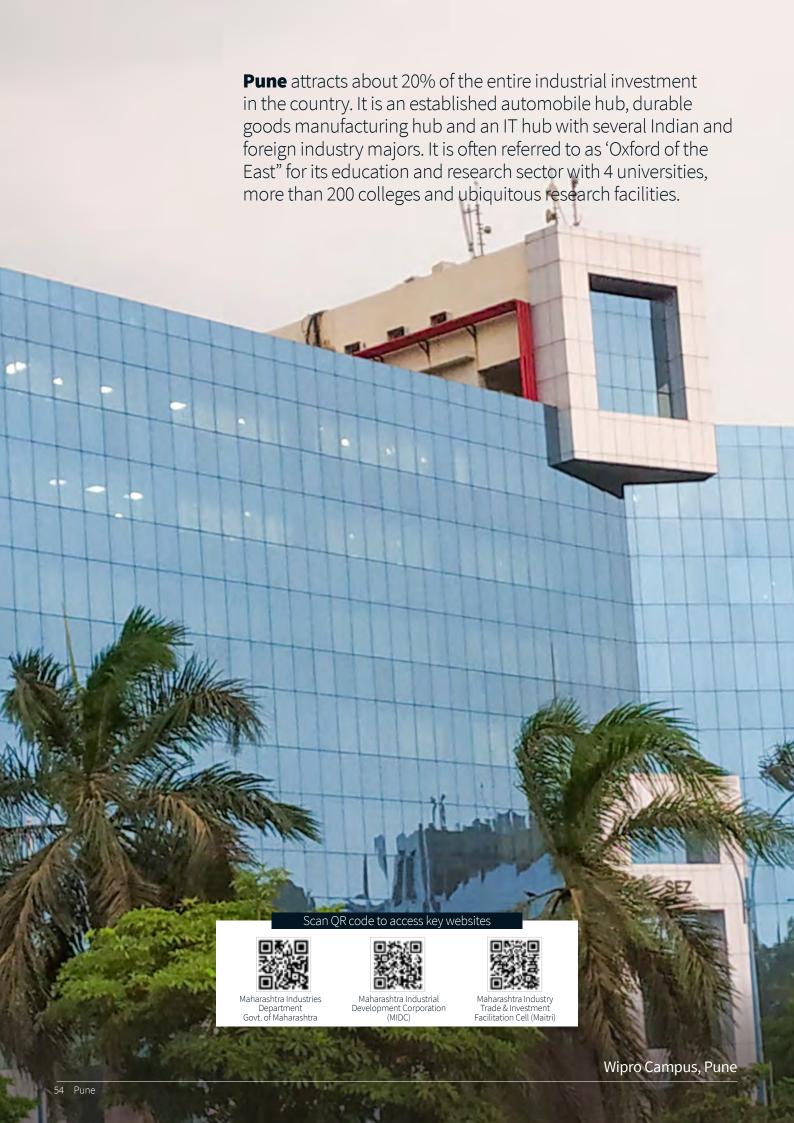
Pune – Aurangabad Economic Corridor

Well-planned infrastructure, design & sustainability concept were the 3 key main key factors which attracted us initially for making the investment at Auric. ICD Jalna Port will act as a boon for the industries who are importing raw material. Upcoming "Mumbai Nagpur Super Communication Expressway" will boost the Logistics & Time efficiency.

-Hyosung Corporation

50 Mumbai - Aurangabad





STATE SNAPSHOT



GSDP Growth (FY 18): **7.5%**



2nd Rank; INR 2494 Bn 2 Rallik, IIVICZ 19 ---- IEMs Implemented (Jan'14 – Dec'19)



Logistic Performance
Index (2019): 3rd Rank



No. of **Factories** in State (FY 18): **26,393; 3rd** Rank



HDI Rank (2018): 5th Rank



State's contribution to India's **Exports** (FY 19): **22.3%**

Note: Excludes Union Territories

Maharashtra contributes:



35% of India's output of automobile by value

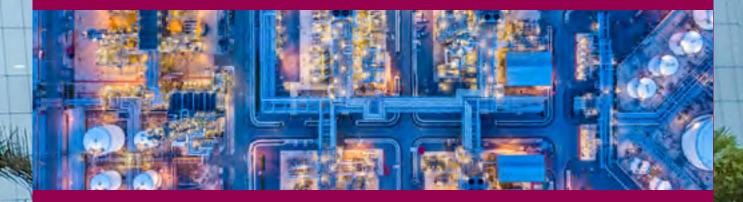
17% of India's chemicals production



20% of India's software exports



20% of India's pharmaceuticals output





Highest FDI inflow (30% of all FDI during 2000-19)



Mumbai - Pune Expressway: Facilitates ease of access to **JNPT** from various cities in Maharashtra, including Pune



Hosts **2 major ports** & 53 minor ports

Capacity expansion to 10 million TEUs by 2022



JNPT (Jawaharlal Nehru Port): Largest container port in India, facilitates 40% of Indian container

volumes

WHY PUNE?

Pune contributes



2nd Largest city of Maharashtra, contributing **1/5th** of State's GDP



3rd largest contributor to India's IT exports



Engineering R&D hub:

Volkswagen, Mercedes Benz, JCB, John Deere, Force Motors, Tata Motors, Bajaj Auto, Mahindra etc.



Emerging Startup Hub:

~3,200 active startups with 2% of India's tech startups based out of Pune



High concentration of **German**, **American**, **Korean** and **Chinese** manufacturers



Ranked #1: Indian cities in Mercer's Quality of Living Index, 2018



Home to major automobile OEMs that include

Tata Motors, Mahindra, Bajaj Auto, Force Motors, Jeep, Jaguar, Daimler Chrysler, Mercedes-Benz, Fiat, Volkswagen



The most developed auto ecosystem of India:

continuously developing since 1960s



Pune - IT/ITeS hub



Hinjewadi IT Park:

USD 9 Billion project by MIDC spread across 2,800 acres of land. It is home to over 800 IT companies



Various companies such as HSBC Global Technology, IBM, Siemens, EDS, I-Flex, Infosys, Cognizant, Wipro, KPIT, TCS, IBM, Symantec & Zensar, etc. and BPOs such as Concentrix, Aegis have

established IT offices in Pune



Auto & Ancillaries

Automotive Research Association of India by NATRIP carries out 90% of India's homologation activities



Tata Motors, Bharat Forge, Mahindra & Mahindra, Bajaj Auto, Visteon, Volkswagen, **Mercedes** Benz, JLR



Pharma & **Biotech**

Pune, Nashik, Aurangabad & Mumbai/Thane form the state's pharma quadrilateral



Cipla, Lupin, Genova, Hindustan **Antibiotics**



Capital and Durable Goods

Brownfield EMC Cluster to be set up

Ranjangaon & Khed are well-established consumer durable hubs



JCB, Sany, LG, Haier, Thyssenkrupp, Schindler, Bosch, Hyundai Elevators, Qualcomm, Phillips, Emerson, Bluestar, Whirlpool, **Zoomlion**



Food Processing Sector

Ample availability of dairy, horticulture and fruits



Notable presence: Amul Dairy, Gits Food, Weikfield Products, Mars, Ferrero Rocher, Pravin Masale, Parampara Brands, etc.



Emerging Sectors

Industrial Parks and Logistics

Amongst the hottest markets in India for development of light industrial parks and warehouses



Several local and international players — such as Indospace, Embassy, ESR, KSH, Global, Hiranandani – have footprints of 50-100 acres in industrial areas of Pune

Prominent Industrial Areas for Greenfield and Secondary Transactions

Industrial Park	Total Area (Acres)	Major Occupiers	Remarks
Chakan Industrial Area (Indospace industrial Park, Chakan: All Phases – 185 acres)	8,500	Bajaj Auto, Mercedes Benz, Volkswagen, Mahindra & Mahindra, Mubea, Scindler, Huntsman, Tetra Pak, Phillips, GE, Bridgestone, Hyundai Constructions, Thyssenkrup, Faurecia, Racold, Bhushan Power, Kores, Saint Gobain, Bosch, Huf India, Mahindra Defence Naval Systems, Force Motors, Sany	One of the most sought after industrial area of India. It has both MIDC leasehold and resale freehold properties and has emerged as a major automotibe hub. Developed in 5 phases. Phase 5 is under acquisition.
Pimpri Chinchwad Industrial Area	3,025	Thermax, Bajaj Auto, Mahindra & Mahindra, Tata Motors, Jaguar Land Rover, Premiere, Finolex, Lumax Auto, Greaves Cotton, Telco, Force Motors	Oldest automobile industrial area in India located within extended city limits of Pune. Concentration of consumer durables and electronics manufacturing, apart from automobiles.
Talegaon Industrial Area	1,430	Schaefler, Husco Hydraullics, Genral Motors, Cosma, POSCO, ITC, Emerson, JCB, ushi Fibreglass	Fast developing industrial area adjacent to Chakan. First 2 phases were launched in 2018 and are already leased out.
MIDC, Ranjangaon (Indospace industrial Parks -104 acres)	2,285	LG, Whirlpool, Carraro, Fiat, Jeep India, Tata Auto Components, Bombay Dyeing, ITC, Beakaert, Maccaferri, Haier, Steelcase, Motherson Sumi	Located on Pune-Ahmednagar highway. Focus Sectors: Engineering, Chemicals, Electronics and Textiles.
Khed City	4,200	Hyosung, Mars, JSW Steel	A private park - JV between Bharat Forge (75%) and MIDC (25%).
Kurkumbh MIDC	1,169	Henkel, Cipla, Jsons Laboratories, Reliance	Predominantly, bio-pharma & life sciences industrial area
Hinjewadi Industrial Area	NA	Honeywell, Emerson Auto, Varroc Lightings, Tata Auto Components, Genova Biopharmaceuticals, Henkel Adhesives,	Previously mixed sector industrial area. Now evolved into a major IT and Biotech center.
Serum Bio-pharma Park (SEZ)	57	Serum Institute of India	India's first biotech special economic zone. Focus Sectors: Pharmaceuticals & biotechnology.

The major industrial corridors can be identified along Nagar Road, Hinjewadi, PCMC Bhosari and Chakan Talegaon. The land rates in these corridors range between INR 4,900 to INR 12,500 per sqm. The rates mentioned are indicative and may vary on other parameters as well.

Sr. Project Name

- Jeep India Automobiles
- TATA Auto Components
- Fiat India Automobiles
- Bajaj Auto
- Mercedes Benz
- Volkswager
- Bridgestone
- Faurecia
- Bosch Chassis Systems
- Force Motors
- 13 Bajaj Auto
- 14 Mahindra & Mahindra
- 15 TATA Motors
- 16 Jaguar Land Rover 17 Premier
- 18 TATA Auto Components
- 19 Hyosung T&D
- 20 Bharat Forge
- 21 Mubea Suspension
- 22 Faurecia
- 23 Lumax Auto Technologies
- 77 Motherson Sumi
- 78 Jushi Fiberglass

- 24 Carraro India
- 25 Bekaert Industries
- 26 Maccaferri Environmental Solutions
- Hyundai Construction Equipment
- Kores India
- 31 HUSCO Hydraulics

- 36 Honeywell 37 Emerson
- 38 JSW Steel
- 39 JCB
- SANY Heavy Industries
- Bhushan Power & Steel

- 42 Haier Appliances India
- 43 Whirlpool 44 LG Electronics
- 45 Philips Electronics
- 46 Racold Thermo
- 47 Finolex Cables
- 48 QualComm Enterprises

FMCG & FOOD PROCESSING

- 49 ITC Ltd
- 50 Henkel Adhesives Technologies
- 51 Mars Chocolate
- 52 Gits Food Products
- 53 Weikfield Foods
- 54 Henkel Adhesives

IT/ ITES

- 55 HSBC Technologies
- 56 IBM India
- 58 Infosys 59 Cognizant
- 60 Wipro Technologies
- 61 TCS



- 68 Serum Institute of India
- 69 Genova Pharmaceuticals
- 70 Cipla
- 71 JSONS Laboratories
- 72 Lupin Ltd.
- 73 Hindustan Antibiotics

- 74 Schindler India
- 75 GE India
- 76 Cummins Generators Technologies

- 63
- Tetra Pak India
- 65 Saint-Gobain
- 66
- Mahindra Defence Naval System
- Mumbai Bengaluru Economic Corridor
- Pune Aurangabad Economic Corridor
- Pune Ring Road
- Pune Nashik Highway
- Pune Vijayawada Economic Corridor

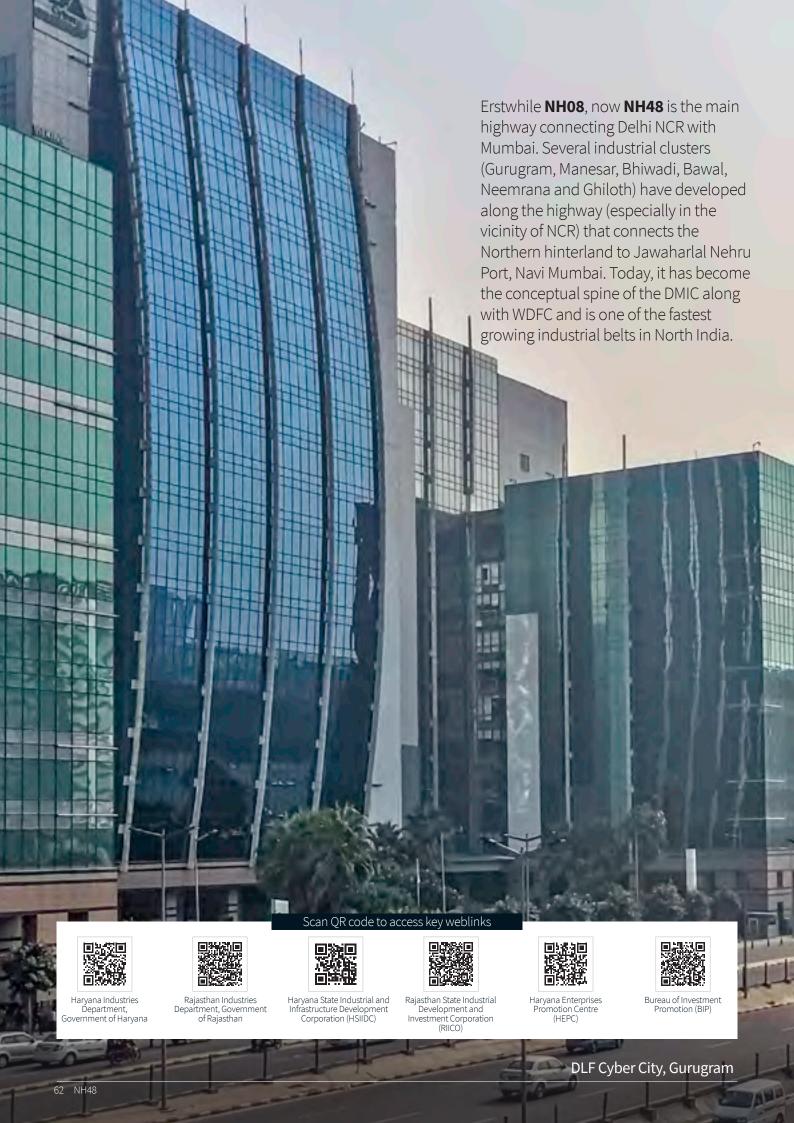
The city is well connected to other parts of the country by rail, road and closer to the port and has a lot of talent (Resources) and a good eco system for Tier 2 and Tier 3 supplier base. Weather is good and the cosmopolitan culture make this city a good place for foreigners to stay. The government also supports with Industry friendly policies.

- Hengli Corporation

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58 Pune Pune 59





STATE SNAPSHOT - HARYANA



GSDP Growth (FY 18):

7.9%



HDI Rank (2018):

3rd Rank



(2019): 3rd Rank



16th Rank; INR 102 BnIEMs Implemented (Jan'14 - Dec'19)



No. of Factories in State (FY 18):

8,891; 11th Rank



State's contribution to India's

Exports (FY 19): 4.9%

- · National Capital Region (NCR): 2 districts of Rajasthan, 14 districts of Haryana, NCT of Delhi & 8 districts of Uttar Pradesh
- Rajasthan is the state with highest solar potential of 142 GW
- Entire Haryana state falls in the influence zone of 2 industrial corridors: Delhi Mumbai Industrial Corridor (DMIC) & Amritsar Kolkata Industrial Corridor (AKIC)
- Haryana is the first state to have implemented its own State Wide Area Network (SWAN):

Digital Inclusion



STATE SNAPSHOT - RAJASTHAN



GSDP Growth (2016-17):

5.5% 23rd Rank



HDI Rank (2018): **13th Rank**



Logistic Performance Index

(2019): 4th Rank



8th Rank; INR 321 Bn

코 IEMs Implemented (Jan'14 – Dec'19)



No. of Factories in State (FY 18):

9,212; 10th Rank



State's contribution to India's

Exports (FY 19): **1.8%**

WHY NH48

Haryana contributes



20% India's Largest
Automobile OEMs



3rd Largest exporter of **software**



50% of Passenger Cars manufacturing in India



60% Motorcycles manufacturing in India

Rajasthan contributes



>100 Auto component manufacturing unit.



2nd Largest **mineral producing** state, sole producer of lead & zinc



1st Largest producer of blended fabric & wool



1st Only state with all **raw materials for ceramics & glass** industry – silica, feldspar, ball clay, etc.

DLF Cyber City, Gurugram

- 2 out of 8 manufacturing cities in Phase 1 of DMIC are on NH48.
- NH48: **busiest highway** of the country with 57% of freight on trucks
- Narnaul Multi Modal Logistics Park (MMLP): North India's largest MMLP & a major container transhipment hub for the Inland Container Depots (ICDs)



 135.6 km, 6-lane access-controlled expressway connects multiple arterial national highways NH-1, NH-10, NH-48 in a semi-circular arc formation. Fully operational since 2018 resulting in massive logistical efficiency in the region

Haryana's business capital – Gurugram, is home to more than half of the Fortune 500 companies.



Manesar-Bawal Investment Region (402 sq.km.)

- One of the **largest auto hubs in India** (hosts Maruti Suzuki, Harley Davidson, Honda Motorcycle and Scooter India (HMSI)
- Global City Project in Gurugram (Proposed DMIC Node)
- Integrated Multi-model Logistics Hub (MLH) in Narnaul
- International Center for Automotive Technology (ICAT) has been set up at Manesar as a part of National Automotive Testing of R&D Infrastructure Project (NATRiP)



Japanese Industrial Township (JIT), Neemrana

- 1st operational JIT in India
- Hosts **55+ Japanese companies.** Eg: Daikin, Hitachi Chemicals, NIDEC, Kehin
- Collaborative effort of Government of Rajasthan and JETRO (Japan External Trade Organization)



Auto & **Ancillaries**

NH48: Largest auto ecosystem in India

Gurugram-Manesar-Bawal belt is known as "Auto **Hub"** which accounts for 50% of 4-wheelers & 37% of 2-wheelers manufactured in India

Maruti Suzuki, Hero Motocorp, Suzuki Motorcycles, Taiyo Daiichi, Mitsubishi, Jonson Matthey, Minda Group, Keihin, Suzuki powertrain, Munjal Showa, Denso, HMSI, JBM, Musashi, Harley Davidson



IT/ITeS

Gurugram has 1500+ startup companies



Zomato, Shopclues, Uber, Facebook, Google



FMCG

Significant presence of large FMCG sector



Unicharm, British Health Products, Gillette India

Emerging Sectors



Ceramic and Glass

Industrial Zone at



Major players: Saint Gobain, Kajaria, Jaquar, Parryware, Roca, JCPL



ESDM

at Bhiwadi

A few electronics companies starting operations in Gurugram, Bawal and Manesar



Major Players: Fiem Industries, Deki Electronics, Elin Electronics, Vsun

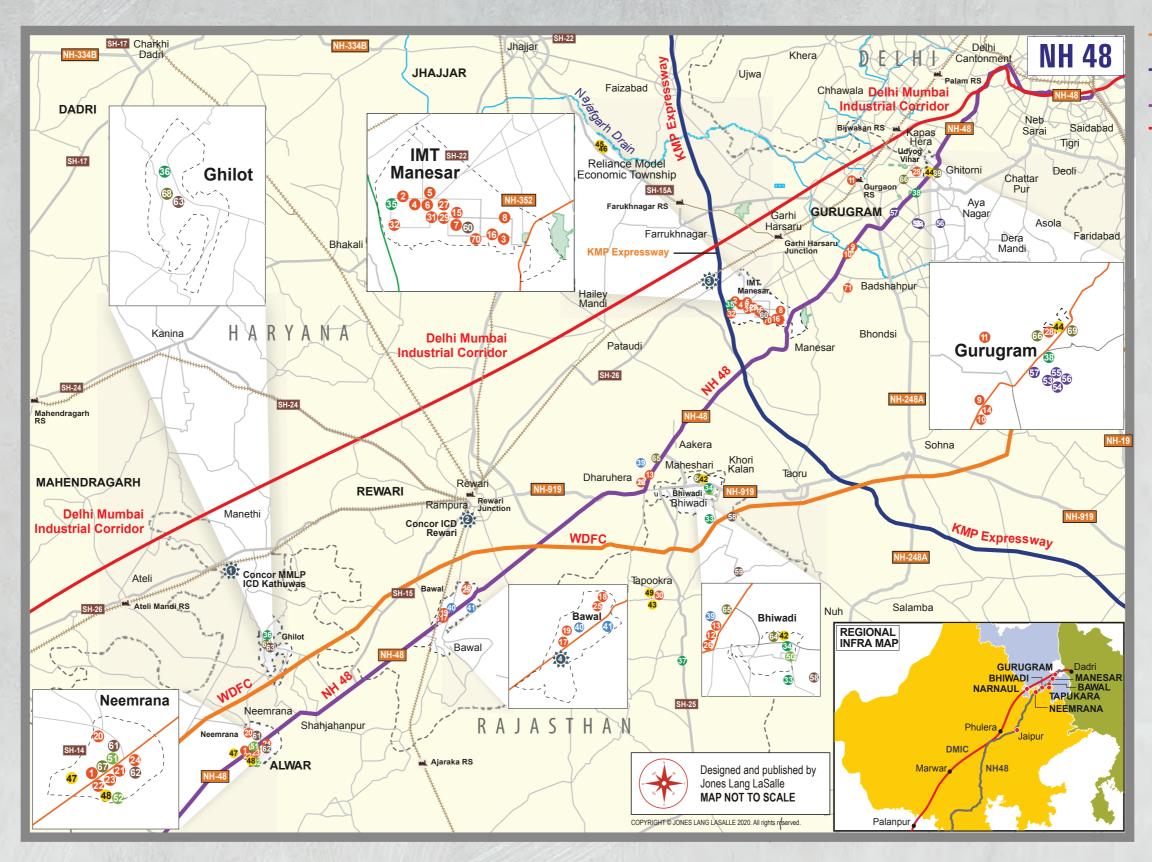
Electric Vehicles and Batteries: Dedicated policy under formulation

Prominent industrial areas for greenfield and secondary transactions

Industrial Park		Total Area (Acres)	Major Occupiers	Remarks	
Haryana	Udhyog Vihar, Gurugram	1,125	Maruti Suzuki, Micromax, Sun Pharmaceutical, Euronics India	Industrial estate having more than 1,200 industrial & commercial units & is developed in 6 phases.	
	Reliance MET	8,250	Panasonic, Denso, Amber Enterprises	Integrated industrial township consisting of Electronic Manufacturing Cluster, Small & Medium Enterprises Park, Footwear Park & Engineering Park.	
	IMT Bawal	1200	Harley Davidson, Minda Furukawa Electric, Haco Group, POSCO, Musashi Auto Parts	Focus Sectors: Auto & Ancillaries, Engineering.	
	IMT Manesar	2,087	Maruti Suzuki, Baxter, Honda, Livpure		
Rajasthan	Export Promotional Industrial Park (EPIP), Neemrana	107	Over 150 export – oriented units	Largest Export-Park in Northern India with export oriented manufacturing facilities for Gems and Jewellery, Electronics, Garment, Handicrafts, Engineering, Leather goods & IT Park.	
	RIICO Industrial Park, Neemrana (Phase 1 & 2)	650 + 315	Havells, Alchem, Parle, SEL Textiles, HeroMotor Corp	Focus Sectors: Auto & Ancillaries, Pharmaceuticals, Electronics.	
	Japanese Industrial Zone, RIICO Neemrana	1,167	Daikin, Nissin Brakes, Mikuni India, Kokoku Intech, Taiyo India, Nippon, NIDEC	MoU between RIICO & JETRO: Encourage Japanese investments through streamlined license process.	
	RIICO Industrial Park, Ghiloth	1,700	Havells, Indus Pharma, Urotek Industries, Glocera, Lloyd	Focus Sectors: Glass & Ceramic industries, General Industries.	
	RIICO Industrial Park, Karoli	527	Kalyani Technoforge, Groz Engineering Tools, Bhagwati Products, Capstone Polyweave	Auto Zone, EMC zone and General zone.	

The major industrial corridors can be identified along NH48 as Gurugram, Bhiwadi, Neemrana, Ghiloth, Manesar and Bawal. The land rates in these corridors range between INR 3,500 to INR 20,480 per sqm. The rates mentioned are indicative and may vary on other parameters as well.





Western Dedicated Freight Corridor

Kundli Manesar Palwal Expressway

NH 48

Delhi Mumbai Industrial Corridor

> Manesar, Bawal and Neemrana came across as a natural choice as these were upcoming industrial regions with proximity to Delhi. These industrial corridors are adjacent to the national highway and provide excellent connectivity across India. Presence of leading automotive OEMs, our key customers, in this region cemented our decision further.

> > -Mr. Nirmal Minda, Chairman & MD, UNO Minda

India is about to see a significant change in its emissions strategy, from Bharat Stage IV to Bharat Stage VI standards. This will require heavy-duty vehicle & additional demand for Johnson Matthey's catalysts. We've been very pleased with our existing experience in Haryana: support from government, availability of skilled workers, & excellent infrastructure. We wanted the new plant to be near Manesar, close to major automotive customers.

> -Har Nishith Sahai, Commercial Director, Johnson Matthey

Sterlite Technologies

Ashirvad Pipes

United Breweries

60 Livpure

61 SEL Textiles

Nippon Pipe

Urotek Industries

66 NH48





Noida-Greater Noida-Yamuna Expressway



Noida-Greater Noida-Yamuna Expressway was conceptualized and is being developed as a suburb to India's national capital Delhi since 1970s. It has witnessed immense interest from IT/ITeS and electronics hardware manufacturing firms. So far, Noida's development and positioning has been secondary to millennium city Gurugram. Noida-Greater Noida is likely to turn tables over the next decade on the strength of its excellent connectivity — 2 National Highways (NH-24, NH-58), Eastern Peripheral Expressway and expansion of Noida Metro. It is located at the intersection of the Western and Eastern Dedicated Freight Corridors (DFCs) and is also the gateway to the Delhi Mumbai Industrial Corridor (DMIC). Jewar Airport will be the largest airport in India. This region will be India's electronics manufacturing hub and home to largest foreign direct investments cases.



Scan QR code to access key weblinks



Directorate of Industries, Government of Uttar Pradesh



Uttar Pradesh State Industrial Development Authority



NOIDA Industrial Development Authorit



Greater NOIDA Industrial Development Authority



Yamuna Expressway Industrial Development Authority

STATE SNAPSHOT



GSDP Growth (FY 18): 7.0%



Logistic Performance Index (2019) **9th** Rank



HDI Rank (2018): 18th Rank

Note: Excludes Union Territories



10th Rank **INR 245 Bn**LEMs Implemented (Jan'14 – Dec'19)



No. of **Factories** in State (FY 18): **15,830; 5th** Rank



State's contribution to India's **Exports** (FY 19): 4.8%

UP contributes:



1st producer of foodgrains in India(FY 18) **18.5%** of total



1st number of micro, small and medium enterprises in India.14.2% of total



15% of India's population. Biggest consumption & labor **pool** (~200 Mn)



2nd largest producer of **leather** products in India





UP Electronics Manufacturing Policy, 2017: State's vision to be the Electronics Manufacturing Hub of India



Government of India's Phase Manufacturing Program (PMP) and Electronic Manufacturing **Clusters (EMCs)**

- Noida, Greater Noida and Yamuna Expressway are declared EMCs
- UP biggest beneficiary of PMP, as it attracted majority of the component suppliers of Samsung, OPPO, Vivo and Xiaomi



One District, One Product: 57 Districts in UP will be encouraged to develop product-specific clusters to encourage higher value addition and employment creation

WHY NOIDA-GREATER NOIDA?

Noida-Greater Noida contributes:



40% of India's total mobile manufacturing



Biggest agglomeration of Chinese factories in India

Several South Korean and **Japanese** OEMs and ancillaries present in electronics and auto sector

• Large number of units in garmenting, metal fabrication, rubber & plastic parts are present



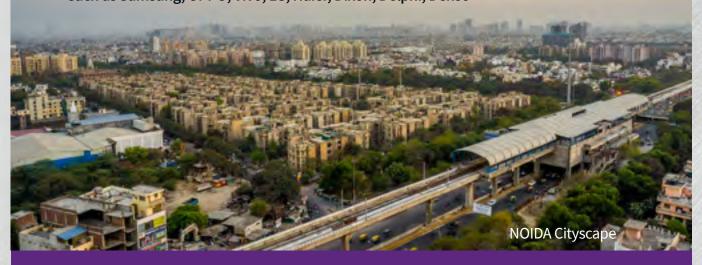
55% of India's mobile **component** manufacturers



Eastern Peripheral Expressway

- 135 Kms 6-lane access-controlled expressway has improved connectivity of Noida-Greater Noida-Yamuna Expressway region with the busiest national highway of India NH-48. It connects in an arterial format NH58, NH24, NH91 and NH2, and is fully operational since 2016

Largest electronics cluster in India with multiple anchor tenants such as Samsung, OPPO, Vivo, LG, Haier, Dixon, Delphi, Denso



Jewar International Airport



Second international airport in Delhi National Capital Region: Likely to change the fortunes of the region's realty and spur industrial activity



Planned to be the **biggest** aerotropolis in India



Conceptualized over 5,000 hectares and equipped to handle 70 Mn Pax



Phase I:1,334 hectares. Swiss firm Zurich won development contract. It is expected to be operational by 2023

Emerging Sectors



Electronics Manufacturing (ESDM)

Largest electronics manufacturing zone of India

94 large mobile phones & components manufacturing facilities. ~2,900 medium and small electronics units

Samsung, LG, Haier Appliances, OPPO, Vivo, Dixon, Delphi, Denso, **Hipad, Transission**



Auto & Auto Ancillaries

4 major OEMs manufacturing cars, tractors and two-wheelers

~30 ancillary units supplying auto components established in the catchment

Honda Cars, Yamaha, **Hero Motors, New** Holland Tractors, Mahle, Caparo Engineering, Subros, JBM



IT/ITes

Presence of large IT & E-commerce companies in Noida: PayTM, Adobe India, Oracle India, Wipro, **HCL** Technologies





Food Processing Sector

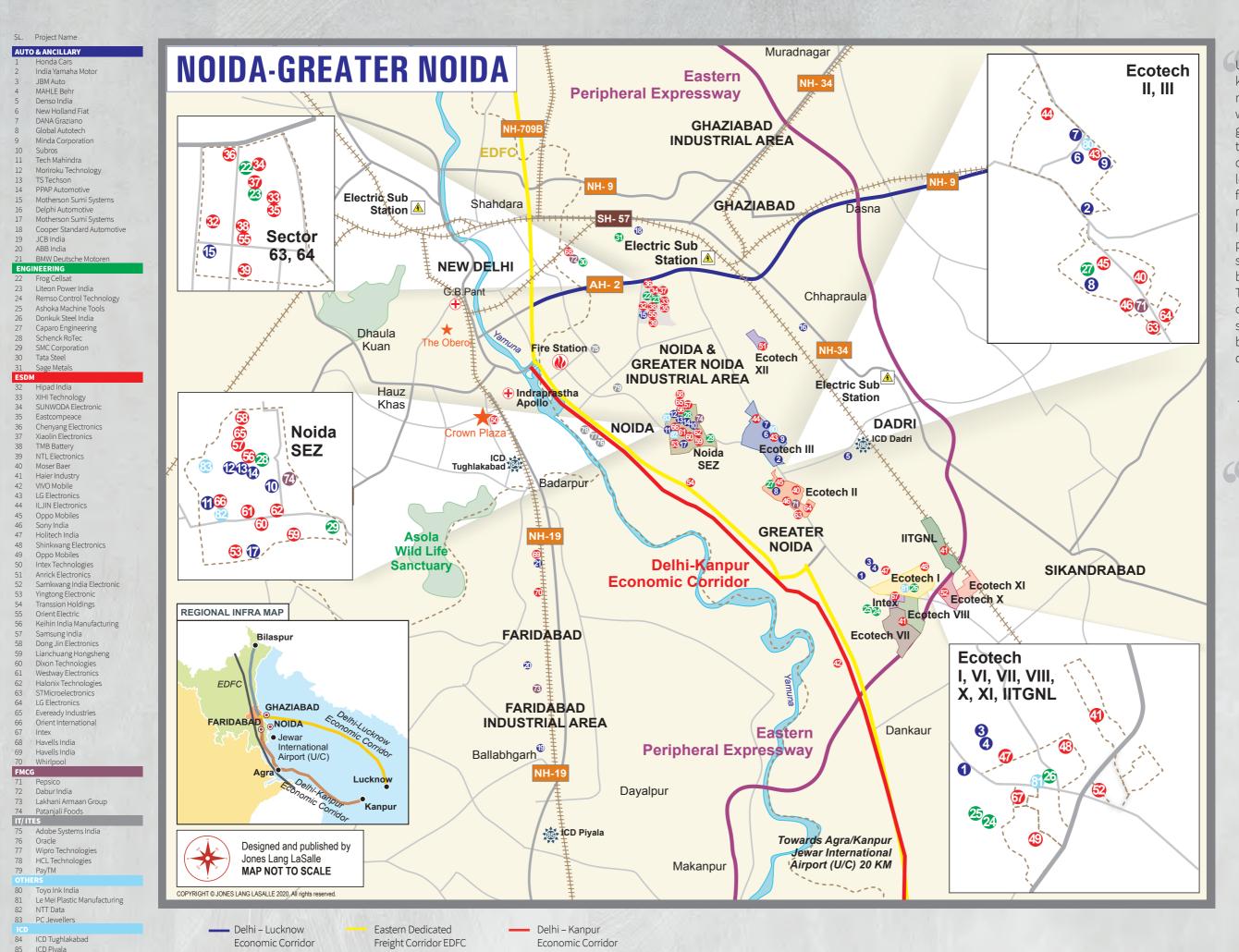
Noida & Greater Noida will also attract industries like Food Processing targeting the huge consumption market of Delhi and nearby suburbs such as Gurugram, Ghaziabad, Faridabad



Prominent Industrial Areas for Greenfield and Secondary Transactions

Industrial Park Total Area (acres)		Major Occupiers	Remarks
Noida Special 310 Economic Zone		Moserbear, PC Jewellers, Orient, Tech Mahindra, NTT Data	Established in 1985, hosts over 250 units employing 40,000 employees mainly in Gems & Jewellery, Engineering and Software development sector.
Noida – Industrial plots at Sectors 57–68 (except Sector 66)	-	Hipad, XIHI Technology, Sunwoda, FROG Cellsat, Eastcompeace, Chenyang Electronics, Xiaolin Electronic, TMB Battery, Lite-on, NTL Electronics	No vacant plots but heavy sub-leasing activity since 2015 when Chinese and Korean suppliers of electronics components started entering Indian market.
Noida – Industrial plots at Sectors 80–90 (except Sector 86 & 88) and Sector 138–140 A	-	Samsung, Keihin India, Moriroku Technology, TS Techson, PPAP Automotive, Schenck RoTec, Dong Jin Electronics, Yingtong Electronics, SMC Corp., Lianchuang Electronic, Dixon Technologies, Westway Electronics, Halonix	Samsung is the key occupier: TV production (1997), expanded to microwaves, air-conditioners, refrigerators, mobile phones (2005), expanded smartphone capacity to 120 mn units (2018).
Surajpur Industrial Area (Phase A, B, C, IV, V)	2,541	Honda Cars India, Yamaha, JBM Auto, Moserbear, Motherson Sumi, Mahle, Denso, Delphi	UPSIDC industrial parks. Focus Sector: Auto & Ancillaries.
EPIP Greater Noida	211	Remso Control Technology, Ashoka Machine Tools	Encourages the export of various commodities and services.
Integrated Industrial Township Greater Noida Limited (IITGNL)	747.5	Haier (anchor investor), Forme Trading	Being developed as an integrated industrial township under DMIC.
World Trade Center (WTC), Greater Noida	42	Vivo (Rented Factory)	Vivo has leased 800,000 Sq Ft at WTC Noida for its production facilities since 2015.
Greater Noida – Ecotech I & Extn I, II, III	2,446	LG, Toyo Ink, ST Microelectronics, Dana Graziano, Dongkuk Steel, ILJIN Electronics, OPPO Mobiles (Rented), Sony, Intex, Pepsico, Global Autotech, New Holland Fiat, Minda Corp, Hollitech, Shinkwang Electronics, Le Mei Plastic	Greater Noida's exclusive industrial area with focus sector: electronics manufacturing.
Greater Noida – Ecotech VI, VII, VIII	-	OPPO Mobiles, OPPO-TEEMA JV, Intex Technologies	Ecotech VII (110 acres) was leased to OPPO and 100 acres at Ecotech VI leased to JV of OPPO and TEEMA in 2016.
Greater Noida – Ecotech X, XI, XII	-	Anrick Electronics, SAMKWANG	Electronics component units are key occupiers.
Yamuna Expressway – Sector 24, 24A, 28, 29, 32, 33	5,913	Vivo, Yingtong, XIHI Technology, Patanjali Foods	Greenfield facilities attracting electronics companies operating on rented factories in Noida and Greater Noida.

Land rates in Greater NOIDA and Yamuna Expressway vary between INR 4,000-11,000 per sq.m. Rentals vary between INR 22-23 per sq.ft per month.



Uttar Pradesh is one of the key markets for Haier India not only because we have witnessed encouraging growth from the state in the past but also because of the state's strategic location in Northern India for us. The boost in local manufacturing to make India a global hub has provided the impetus & scale to our industry to become dollar positive. There is more investment coming in terms of making superior quality products, better R&D facilities & distribution networks.

- Eric Braganza, President, Haier India

India is uniquely positioned to grow at a time when the size of the smartphone market around the world is shrinking. The government's Make in India initiative which began in 2014 with an intent to make India a global manufacturing stronghold has given impetus to manufacturing in India. This coupled with a gradual increase in taxes to cut down on imports has spurred the creation of more than 260 manufacturing units in the country.

-Sing Ye, India Factory General Manager, Vivo Mobile

86 ICD Dadri

74 Noida-Greater Noida-Yamuna Expressway

Noida-Greater Noida-Yamuna Expressway





STATE SNAPSHOT



10.1%



No. of Factories in State (FY 18): 13,518; 7th Rank



Logistic Performance Index (2019): **3rd Rank**



3rd Rank; INR 742 Bn
IEMs Implemented (Jan'14 – Dec'19)



HDI Rank (2018): 7th Rank



(FY19): 4th Rank, 12.7%

Karnataka contributes:



65% of Aerospace-related exports from India



20% of national garment production



3,500+ IT/ITES companies



1/3rd of biotech exports from India



Headquarters to some of the largest Public Sector Undertakings of India

Hindustan Aeronautics Limited (HAL), National Aerospace Laboratories (NAL), Indian Space Research Organisation (ISRO), Bharat Earth Movers Limited (BEML) among others



Pioneer State in policy for niche segments



Startup Policy



AVGC Policy and Digital Media City



Electric Vehicle and Energy Storage Policy



Dedicated Aerospace Policy

WHY BENGALURU

Bengaluru contributes



70% of India's **chip** designers work in Bengaluru



60% of India's machine tools **production** in terms of value



of all IT startups in India



Startup capital of India: 3rd

world & among the top 15 startup ecosystems in the world



Established vendor ecosystem:

2,000+ SMEs focused on component manufacturing, tooling and testing equipment and assembling



Home to **535** of IoT startups out of



Largest number of R&D centers in India:

home to 400+ MNCs with global R&D centers



& largest in Asia



Robust R&D & academic environment



Common instrumentation facilities: IBAB, Ganit Lab, CoE-IoT, Centre for Human Genetics, Centre for Nano Science & Engineering, IIIT-B, reliability test lab, Central Manufacturing Technology Institute (applied R&D), Bengaluru Bioinnovation Centre, CCAMP



Knowledge and Skills Hub:

1,700+ public and private ITIs, 200+ engineering colleges, polytechnics, 20+ universities, Centres



Aerospace

Dedicated Aerospace **Policy**

Major presence of HAL, NAL, Taneja Aerospace, AirWorks Engineering, ThyssenKrupp, etc.



Tech Support Offices of Boeing, Dynamatic Technologies, Airbus, QuEST Global, Collins Aerospace



IT & ITeS

38% of India's IT export

NASSCOM Startup WH, GIfTS, Mobile 10X Startup Hub, ELEVATE 100, IIIT-B among others





Heavy Engg. & **Machine Tools**



Integrated Machine Tool Industry Park

Well established foundry clusters at Belagavi & Shivammoga, emerging at Dobbaspet





Textiles & Apparel

First state to roll out **State Textile Policy**

Gokaldas Exports, Goodwill Fabrics among others

Established handloom clusters. Planned Apparel Zones, 4 planned Integrated Textile Park, Silk City





Pharma & **Biotech**

Dedicated Biotech Policy

Bengaluru Bio-Innovation Center with instrumentation facilities, Pharma & Med Tech zone





Emerging Sectors

Automobile



important cluster for Ather Energy, Bosch



Electric Vehicle & Energy **Storage Policy**

Prominent industrial areas for greenfield and secondary transactions

Industrial Park	Total Area (Acre)	Major Occupiers	Remarks	
Narasapura - Kolar	701	Mahindra Aerospace, Honda, Scania, Wistron	Dedicated area for Automobile & General Industries which include, Power, ESDM, etc. GSK has its largest greenfield tablet manufacturing facility.	
Vemagal	666	GSK, TATA Power, Mitsubishi Electric		
Harohally (Phase I, II, III)	2,380	Upcoming	Multi-product industrial park.	
Vasantha Narasapura (Phase I, II, III)	3,665	Wipro, Kirloskar Electrical	IT/BT Precision & Electronic Industries, Garments & Food Processing/Chemicals, & Other General Industries (Machine parts, Automobile industry, etc.).	
Tumakuru Machine Tool Park	530	Upcoming	India's 1st integrated machine tool industry park.	
Japanese Industrial Park	520	Upcoming	Industrial cluster to facilitate OEMs and ancillary units with exclusive township-cum-industrial zone.	
Taiwanese Park, Devanhalli	160	Upcoming	Part of Hardware Park, to be established by CDC & will be accommodating 100 companies from Taiwan.	
Sira Phase I	815	Upcoming	To be developed as model industrial layout through private sector participation.	
Bengaluru Aerospace Park	732	Wipro, Tyco, Shell, Theysenkrup, Starrag India	Earmarked Zone for Aerospace Component Industries, IT Industries, Defence Industries.	
Bengaluru Aerospace SEZ	252	Aerospace Common Finishing Facility, Dynamatic Technologies Limited, Centum Electronics	In collaboration with US Aerospace Supplier Development Mission to India in order to introduce American companies to Indian joint venture groups.	
Bengaluru Hardware Park	849	Readink Technologies, OLEO India	Hard Ware Park, IT/BT Park & General Industrial Area	
Bidadi (Phase I, II)	1,498	Toyota, Bosch, Britannia, Coca Cola	Industrial area for automobiles, Heavy Engineering & FMCG.	

Sr. Project Name

- CSIR-NAL
- HAL Aerospace Division
- Taneja Aerospace
- AirWorks
- Thyssenkrupp Aerospace
- Mahindra Aerospace

AUTOMOBILE & AUTO ANCILLARY

- Honda Motorcycle & Scooters Scania Commercial Vehicles
- Toyota Kirloskar Motor
- Volvo Bus Plant
- Tafe Tractors
- 13 TVS Motors
- Ace Forge
- Motherson Sumi
- Mahindra Electric Mobility
- Ashok Leyland
- Bosch Rexroth 19 Federal-Mogul Goetze

- 21 Coca Cola Beverages
- Pepsico 23 Unibic
- 24 Mars/Wrigley

ING & MACHINE TOOLS

- Hindustan Machine Tools
- LM Wind Power Blades
- 28 ABB 29
- Mitsubishi Flectric
- 30 Tata Power
- Kirloskar Toyota Textile Machinery Otis Elevators
- 33
- TATA Advanced Materials Limited 34 Bosch
- Volvo Construction Equipment
- Doosan Bobcat Rail Wheel Factory

IT & ITES

- Google 39 NVIDIA Graphics

Adobe

41 BEL-THALES Systems

- Hitachi
- 43 Molex
- 44 Herman Miller Carl Zeiss
- Saint Gobain Gyproc
- United Breweries
- Wistron Infocomm (Apple)
- OLEO India
- Cellcomm Solution

PHARMA & BIOTECH

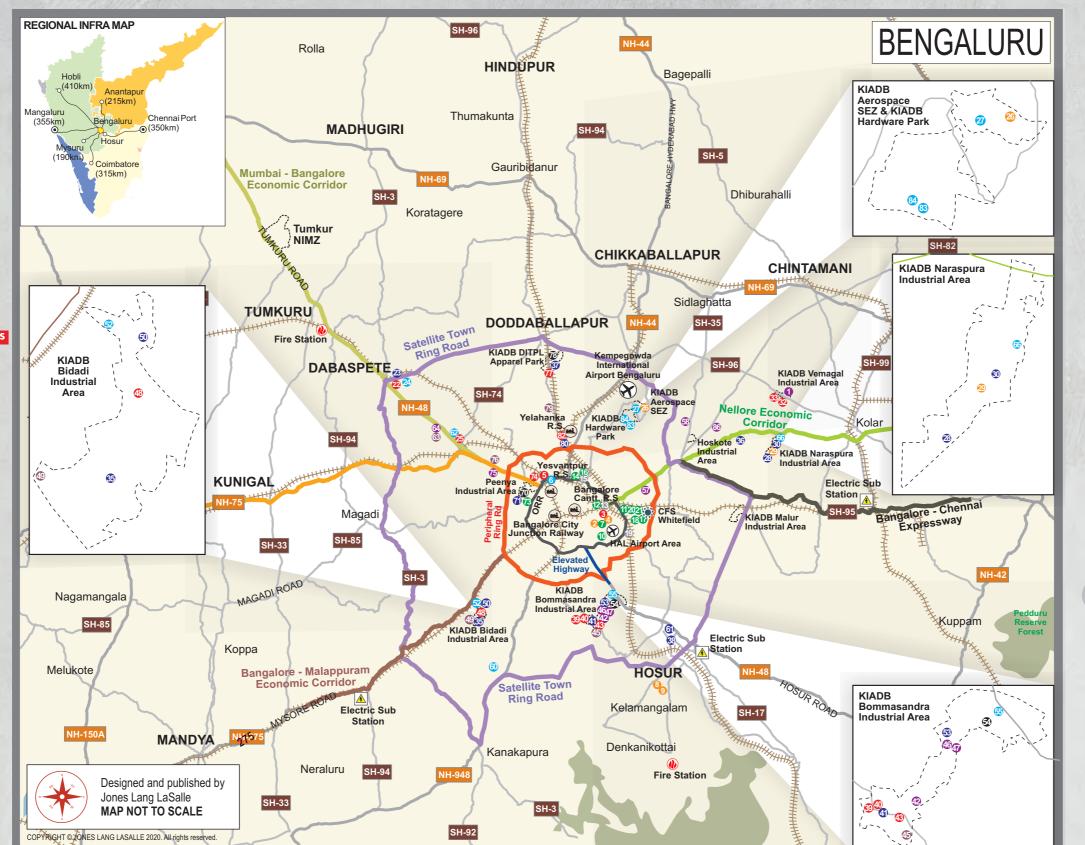
- Mylan Laboratories 53 Biocon
- Sigma Aldrich Merck
- Sun Pharmaceuticals Kemwell Biopharma
- Himalaya Drug Company
- Medreich Limited

RESEARCH & DEVELOPMENT

- DRDO
- Airbus 63 Boeing
- Rolls-Rovce
- Philips Innovation Campus
- Mercedes-Benz R&D
- SAP Labs
- ABB Ability Innovation Center
- GE Digital Hub
- Rallis Innovation and Chemistry Hub

TEXTILE & APPAREL

- Paragon Polymers
- 73 Bombay Rayons



Outer Ring Road Peripheral Ring Road

Elevated Highway

Satellite Town Ring Road

Bangalore – Malappuram Economic Corridor

Bangalore – Mangalore Economic Corridor

Bangalore – Nellore Economic Corridor

Bangalore – Chennai Economic Expressway

Mumbai – Bangalore Economic Corridor

The entrepreneurial spirit in Bengaluru is bolstered by several programmes and government initiatives. The city is home to thousands of start-ups looking to create digital solutions to support various sectors. Our R2 Data Labs housed in Bengaluru acts as an acceleration hub for data innovation, manufacturing and operational efficiencies.

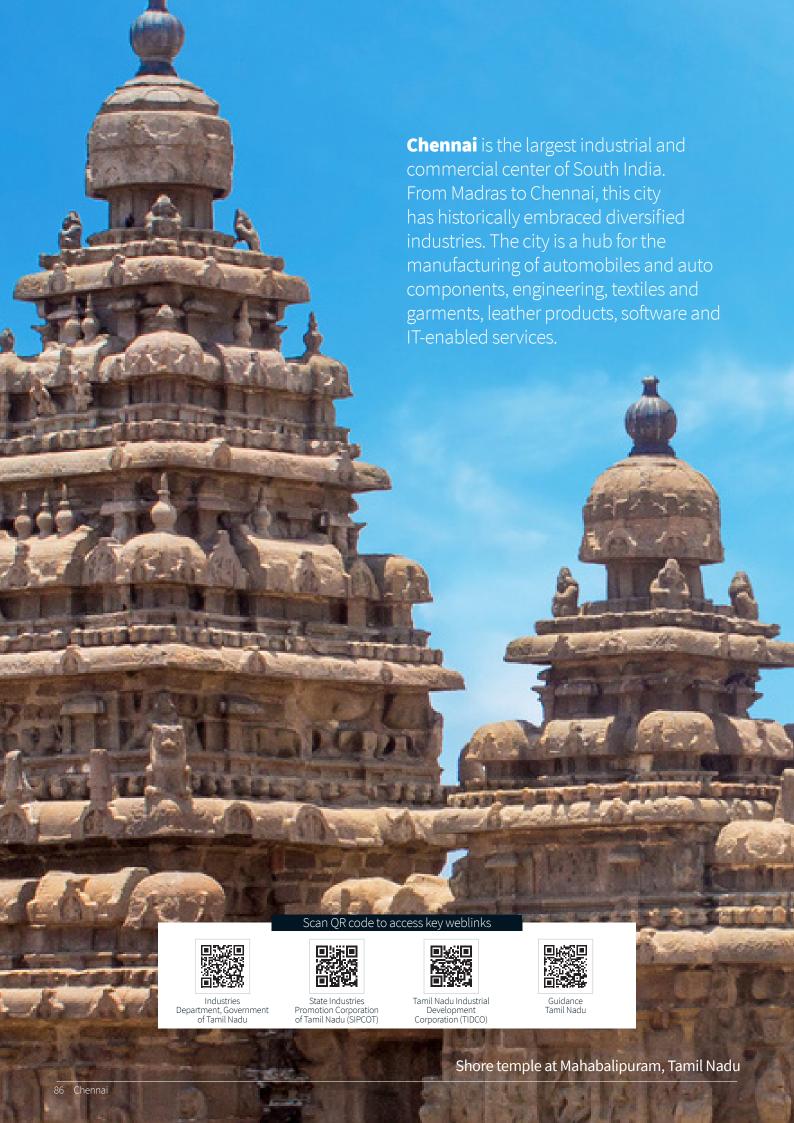
- Rolls Royce

We are very excited to begin test batch production at our largest manufacturing facility in India in Vemgal, Kolar district, Karnataka. We have invested more than INR 1000 crores to build this stateof-the-art facility, which at its full utilisation, has the capacity to produce 9 billion tablets and capsules. Karnataka offers a right mix of socio-economic and political environment and has the infrastructure and skill base to pull investors.

> - A. Vaidheesh, MD, GSK Pharmaceuticals Ltd

82 Bengaluru Bengaluru 83





STATE SNAPSHOT



GSDP Growth (FY18):



HDI Rank (2018):

4th Rank



Logistic Performance Index

(2019): 5th Rank



[™] 14th Rank; INR 143 Bn [™] IEMs Implemented (Jan'14 – Dec'19)



No. of Factories in State (FY 18):

37,787; 1st Rank

Note: Excludes Union Territories



State's contribution to India's Exports

(FY19): 3rd Rank, 11.5%

Tamil Nadu contributes:



2nd highest contributor to India's renewable energy capacity



4th largest software **exporter** from India



21% of the total auto **exports** from India



1st apparel production and 2nd in textile production in India (Coimbatore & Tiruppur are key clusters)



5th largest producer of pharmaceutical production in India



15% India's electronic hardware production



2nd Highest exporter of engineering products in FY18



1st largest tyre manufacturer in India



- Second largest coastline in India with 1,076 km (after Gujarat)
- Only state with 3 major ports out of 12 ports in India. It has 17 non-major ports

WHY CHENNAI?

Chennai contributes



30% of India's 4-wheeler automobile industry



33% of India's auto parts production



16% of India's electronics hardware production (computers, electronics & optical products manufacturing)

- Annual installed capacity of 1.46 Mn automobile units
- Offshore Engineering hub:
 Research Institutes such as
 IIT, National Institute of Ocean
 Technology, C-WET, Indian
 Maritime University, etc.
- Engineering centres of Vestas, Siemens Gamesa, Suzlon, Ingersoll Rand, Petrofac, Mott McDonald, TechnipFNC, McDermott, etc.





Chennai - Gateway to the World

- Port Infrastructure: Only city to have 3 modern container ports (Chennai, Ennore, Kattupalli)
- Combined handling capacity of 5.7 Mn TEUs (largest for any city in India)
- Chennai Port: 2nd largest container port in India after JNPT, Mumbai
- Closest point in India to major manufacturing ecosystems such as China, Korea, Taiwan, Japan & ASEAN



Auto & Ancillaries

45% of India's total automobile exports (FY18)

Dedicated Auto R&D Hub: Mahindra Research Valley, NATRIP & CVRDE facilities

BMW, Hyundai, Ford, Peugeot, Mitsubishi, TVS Motor, Ashok Leyland, Royal Enfield, CEAT, Daimler, TVS, Mitsubishi, Michelin, Yamaha, Mahindra & Mahindra, Apollo Tyres, MRF, Renault-Nissan



ESDM

20+ electronic hardware technology firms at Sriperumbudur, Oragadam & Mahindra World City

Foxconn, Flex, Samsung, Nokia, SalComp, Dell, Sanmina





Heavy Engineering

3rd in India's production of General Purpose and Special Purpose Machinery



Ashok Leyland, Doosan, Alstom, Bonfiglioli, Vestas, Caterpillar, Komatsu, Siemens Gamesa, Toshiba



IT & ITeS

Data Centre Hub: City with largest bandwidth in India through 3 submarine OFC cables

10% of India's total IT exports (FY19)

TIDEL Parks, IT Corridor on Old Mahabalipuram



Emerging Sectors



Medical Technology:

HLL Medipark being developed as a medical technology manufacturing cluster, in 330 acres of land in Chengalpattu

Life Sciences &

Biotechnology: TIDCO Centre for Life Sciences (TICEL) Biotechnology Park I: First biotechnology Incubation Park in

Aerospace & Defence:

One of two India's dedicated defence corridors (Chennai, Hosur, Salem, Coimbatore, Tiruchirapelli). Other is in Uttar Pradesh

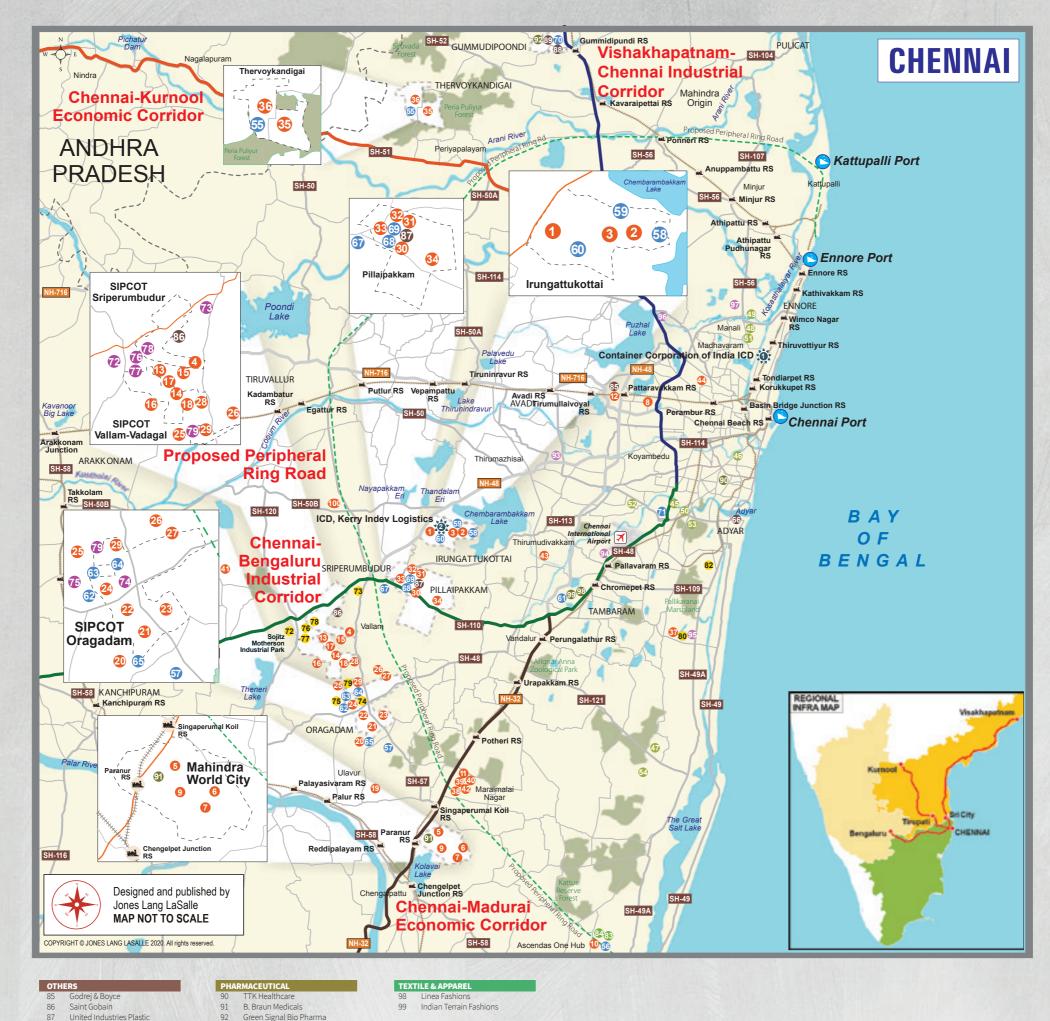


Prominent industrial areas for greenfield and secondary transactions

Industrial Park Total Area (Acres)		Major Occupiers	Remarks
Mahindra World City	1,525	BMW, B Braun, Nera Electronics, TTK Group, TVS Group, Linea Fashions, Nexteer, NTN, Renault Nissan	First operational greenfield SEZ in India comprising IT, Auto & Apparel SEZs. Most successful integrated industrial township in India.
Ascendas One Hub	1,250	Ajinomoto, Takasago, Maruchan Ajinomoto, Hitachi Automotive	Integrated Industrial township for auto & general machinery, one of 12 Japanese Industrial Townships in India.
SIPCOT Oragadam Industrial Growth Centre	2,727	Royal Enfield, Motherson Sumi, Apollo tyres, Nokia, Komatsu, Bosch, Renault Nissan, Posco ICPC, Daimler, Bridgestone, GK Driveline, Valeo, Seoyon E-HWA Automotive, Subros	Major concentration of automotive & auto ancillary units in Chennai. Several private parks with ready built infrastructure have sprung near this zone.
SIPCOT Vallam - Vadagal	1,503	Roki Minda, Yamaha, Sekisui DLJM Moulding, Koyama Precision, Royal Enfield, Valeo Lighting,	Automotive & auto ancillary cluster
SIPCOT Aerospace Park, Vallam	345	Upcoming	Integrated manufacturing SEZ with exclusive zone for Aerospace components & defence production and aircraft MRO. Identified as one of the two Defence Industrial Production Corridor by Gol.
Pillaipakkam & R&N Industrial Park	847	CMR Toyotsu, FCC Clutch, MEI Foundry, Royal Tyres, United Industries Plastic, Uno Minda, Yurozu JBM, JK Tyres	Automotive & auto ancillary cluster.
SIPCOT Irungattukottai	1,811	Hyundai, Tata Bluescope, AIS Auto Glass, Schwing Setter, Hwashin Automotive, Polyhose	Automotive $\&$ auto ancillary cluster: Hyundai is the major occupier along with \sim 15 component suppliers.
SIPCOT Sriperumbudur	2,220	Asian Paints, Saint Gobain, Hitech Plast, Nippon Paint, Nokia, Salcomp, Faurecia, Ashok Leyland	Automobiles, Electronics and Float Glass.
SIPCOT Hitech SEZ	572	Dell, Motorola, Samsung, Foxconn	Focus greenfield industrial area for Electronics Manufacturing.
Madras Export Processing Zone (MEPZ)	265	Venture Power Systems, Indian Terrain Fashions, Godrej & Boyce	One of the seven export processing zones in India set up by the central government.
Gummidipoondi Industrial Complex and EPIP	1,478	Western Thomson, Green Signal Bio Pharma, Manchu Toughened Glass, Mabel Engineers	Heavy Engineering, Power, Chemicals.
Mahindra Origins, Puduvoyal	700	Nissei, Yanmar	Private Industrial Park for engineering, food processing, automotive, logistics and aerospace developed with Sumitumo Corporation. Designated Japanese Industrial Township.
Thervoykandigai Indl. Park 1,127		Michelin, Grupo Antolin	Auto ancillary, Power, Heavy Engineering.

The major industrial corridors can be identified along as Irrungutukttai-Sriperumbudur, Ponneri-Periyapalam, Oragadam-Marai Malai Nagar & Cholavaram-Madhavaram-Ennore. The land rates in these corridors range between INR 2,960 to INR 27,200 per sqm. The rates mentioned are indicative and may vary on other parameters as well.

Other private Industrial Park include Indospace, Embassy & Hiranandani at multiple locations viz.: Oragadam, Sriperumbudur, PolivakKam, Puduvoyal, etc. which have large area under development and existing occupiers



- Vishakhapatnam Chennai Industrial Corridor
- Chennai Bengaluru Industrial Corridor
- Chennai Kurnool Economic Corridor
 - Chennai Madurai Economic Corridor

We started our operations in Chennai in 2007 and invested INR 12.5 Bn in the operations of the plant in the past 12 years. Tamil Nadu has very good accessibility, logistics and infrastructure. It has the right mindset in the political environment with right policies, which are business friendly. And, the most important factor for any enterprise of our size is people, and we do find very skilled and qualified people here. So, the decision was clear for us to start our operations here.

> - Dr. Jochen Stallkamp Managing Director, BMW

Tamil Nadu is uniquely positioned because the state is amongst the highest manufacturing contribution to GDP of India at 21%. Further, the skill level in engineering and related industries is quite sublime in the state. Skill India Program is very close to our heart and we are investing heavily in skilling India.

> - Mr. Josh Foulger Country Head and MD. Foxconn International Holding

Project Name
O & ANCILLARY

AIS Auto Glass

Roki Minda

Faurecia

Ashok Levland

Royal Enfield

Royal Enfield

Motherson Sumi

Renault Nissan

EICHER Motors

Apollo Tyres Bridgestone

GKN Driveline

FCC Clutch

JK Tyres

Michelin

Ford

CEAT

TAFE

100 Delphi TVS

Asian Paints

Nippon Paint Flosil – BET

Petro Araldite

CPCL Refinery Petrofac TechnipFMC

Flosil Oil & Gas

Takasago EL Forge

ENGINEERING Bekaert Industries

Madras Petrochemical

Manali Petrochemica

Polyhose India Rubber

Bosch Electrical Drives

CMR Toyotsu Aluminium

SCHWING Stetter

Tata Blue Scope

POSCO - ICPC

MEI Foundry

KONE Elevators Mabel Engineers

Ingersoll Rand

Danfoss Industries

Salcomp

Samsung

Samsung

83 Ajinomoto 84 Maruchan Ajinomoto

Alstom T&D

Siemens Gamesa

Toshiba JSW Power Systems

Western Thomson Manchu Toughened Glass

Vestas

Nokia Dell

HCL

ESDM

Grupo Antolin

JBM Auto Systems

Bonfiglioli Transmissions

Mando Automotiv

Seoyon E-HWA Automotive

Yorozu JBM Automotive

Cosma International JBM

Sekisui DL IM Molding

KOYAMA Precision Works

Renault - Nissar

Nexteer Automotiv TVS Group

Hwashin Automotive

NTN NEI Manufacturing

Hitachi Automotive Systems

Tirupati-Chennai-Nellore

The Tri-city Industrial corridor

STATE SNAPSHOT



GSDP Growth Rate (FY18):

11.3%



HDI Rank (2018):

10th Rank



Logistic Performance Index (2019): **5th Rank**



4th Rank; INR 675 Bn

IEMs Implemented (Jan'14 – Dec'19)



No. of Factories in State (FY18):

16,296; 4th Rank



State's contribution to India's Exports:

6th Rank, 2.8% (FY19)

Note: Excludes Union Territories

Andhra Pradesh contributes:



>200

Pharmaceutical units



20% electronic manufacturers in India



2nd largest source of **Calcite**

& limestone in India



34% Export value of **marine**

exports from India

- **29 operational SEZs** across diversified sectors including textiles & apparels, food processing, pharma, multi-products, IT SEZs
- First state in India to have enacted the **Industrial Single Window Clearance**
- Large coastline of 974 km
- **Krishnapatnam Port** is one the fastest growing port of India, and is a node on the Chennai Bengaluru Industrial Corridor

Scan QR code to access key weblinks Department of Industries, Government of Andhra Pradesh Corporation (APIIC) Andhra Pradesh Corporation (APIIC) Andhra Pradesh Economic Development Board (APEDB)

Why Tri-city Hub?



Tri-City Hub (Tirupati-Chennai-Nellore)

- Tirupati-Chennai-Nellore is known as the tri-city industrial growth corridor
- This region falls under the influence zone of two industrial corridors Chennai-Bengaluru Industrial Corridor (CBIC) & Vishakhapatnam-Chennai Industrial Corridor (VCIC)
- Tirupati is now emerging as an Electronics Cluster by developing Electronics Manufacturing Clusters right next to the newly developed airport terminal



Sri City

- Largest industrial park in South India, and is home to ~200 companies from 27 countries
- Attracted total investments of ~USD 4 billion
- Located on Andhra Pradesh Tamil Nadu border. Thrives on Chennai's industrial ecosystem and port capacity





Naidupeta Cluster

- Proposed Naidupeta Cluster comprises of Naidupeta MPSEZ, IP-Naidupeta and IP-Attivaram
- It comes under the VCIC within the Yerpedu-Srikalahasti Node
- Naidupeta Cluster is where the state wants to attract Pharma Companies

SECTOR SNAPSHOT



ESDM

20 EMCs planned across the region. 3 EMCs in this clusters.



Amara Raja,TCL, Celkon, Karbonn, Voltas, Dixon Technologies, **Exatron Services**



Auto & Ancillaries

Isuzu Motors, Hero Motor Corp Alstom, TVS, TATA TRAD





Pharmaceutical

Synergy Remides, Ashwini Bio Pharma, Malladi Drugs & Pharmaceuticals, Artura Pharma. TIL Healthcare





FMCG

Sri City an emerging hub

Largest factory of PepsiCo in India at Sri City. Largest plant of Mondelez in Asia-Pacific region at Sri City

> PepsiCo, Modelez, Kellogg's, Colgate-**Palmolive**

Emerging Industrial Cluster of Andhra Pradesh



Favourable business environment, fantastic facilities, infrastructure, access to great talented people, strong workforce, and most importantly the Government support of Andhra Pradesh, really led us to Sri City. That is the reason why we are trying to build something special here in SriCity.

- Daniel Myers

Executive Vice President, Integrated Supply Chain, Mondelez International



Prominent industrial areas for greenfield and secondary transactions

Industrial Park	Total Area (Acres)	Major Occupiers	Remarks
Sri City (Includes Indospace Park: 30 acres)	7,500	Kellogg's, Isuzu, Mondelez, Pepsi, Alstom, Kobelco, Foxxconn, Danieli	It includes a multi-product SEZ, a DTZ, an FTWZ, a Logistics & Warehousing Cluster & an Electronics Manufacturing Cluster.
APIIC Industrial Park, Mambattu	380	Bharat Forge, Indus Coffee, Apache Footwear	Multi-product Industrial Park. Apache Footwear exports Adidas brand and employs 10,000+ people.
Sri Venkateswara Mobile & Electronics Hub (EMC-I), Tirupati	120	Celkon, Karbonn	India's first Electronics Manufacturing Cluster: Dedicated mobile handset & electronics manufacturing facility.
Electronic Manufacturing Cluster II, Tirupati	501	Dixon Technologies, Munoth Industries	Located near EMC-I & adjacent to Tirupati International Airport.
TCL Industrial Park, Tirupati	153	TCL and its components suppliers	World's third largest TV panel manufacturing Chinese firm TCL's first industrial plant in India.
Naidupeta MPSEZ	2,549	Greentech Industries, Prime Electricals, Hemair Systems, Aurobindo Pharma	Focus sectors: Automobile & Ancillary, Pharmaceuticals.
Naidupeta Industrial Park	1,244	Hindustan National Glass & Industries, SKI Carbon Black, Loyala Textiles, BASF India, Chemsynth Laboratories	Focus sectors: Textiles & Apparel, Pharmaceuticals, Chemicals.
Attivaram industrial Park	406	DRA Industries, Nithya Steels Focus sectors: Engineering & Machine Tools.	

The major industrial clusters can be identified as Sri City, Tirupati and Naidupeta, and their adjoining areas. The land rates in these corridors range between INR 1,750 to INR 2,550 per sqm. The rates mentioned are indicative and may vary on other parameters as well.



Hyderabad

Fostering new innovations in manufacturing sector





STATE SNAPSHOT



GSDP Growth Rate (FY18)

10.2%



HDI Rank (2018):

9th Rank



Logistic Performance Index (2019) : **8th Rank**



12th Rank; INR 210 bn

IEMs Implemented (Jan'14 – Dec'19)



No. of Factories in State (FY 18)

15,263; 6th Rank

Note: Excludes Union Territories



State's contribution to India's Exports (FY19): **10th Rank**, **6.4%**

Telangana contributes:



50% of India's bulk drugs exports



10% of global **generics drugs** volume



Policy & Institutional Support - Proactive government

- Telangana ICT Policy, 2016
- Telangana Electronics Policy, 2016
- Telangana Innovation Policy 2016
- Exclusive Data Center policy (first in India)
- IMAGE Policy, 2016 (Animation & Gaming)
- IoT Policy 2017
- Block-chain Policy (draft stage) (first in India)
- Drone Policy 2019 (first in India)
- of India, and is a node on the Chennai Bengaluru Industrial Corridor

WHY HYDERABAD?

Central Location: A key to access large hinterland



1/3rd of global vaccine production



2/5th of domestic pharma production



16% of India's software exports



1/5th of national defence production



53 IT SEZs
Largest cluster of IT SEZs



Apple, Amazon, Facebook, Microsoft, Uber, Google (ongoing), Qualcomm (ongoing) - largest campus outside the US

Skilled labor pool:





SECTOR SNAPSHOT



Pharma & Lifesciences



Genome Valley (Genome Valley 2.0 planned)

India's first and largest R&D and biotech cluster. Includes Life sciences focused incubators and multi-tenanted lab space



Aerospace & Defence



Adibhatla Aerospace SEZ & GMR Aerospace Park

India's only multiproduct SEZ near an airport, along with domestic tariff area



Hardware & ESDM



NIMZ & Fab City – E-City Dedicated manufacturing zones for ESDM



IT & ITeS



Established and expanding cluster around HITEC City and Gachibowli

Emerging Sectors



Innovation as a Driver



T-HUB: India's largest technology incubator, It is a first-of-its-kind PPP, incorporated in 2015:

- 457 start-ups incubated till Jan 2019

T-Works: India's largest prototyping center for ESDM hardware and mechanical start-ups; launched in 2019

B-HUB (Biotech Hub):

Announced in 2018, a scaled-up manufacturing facility for biopharma R&D companies, with a turnkey incubate

- Pharma City (upcoming) World's largest integrated industrial cluster for pharmaceuticals
- **Bharat Biotech** World's first company to file a Zika virus vaccine candidate patent

Niche focus: High-skill and superior technology manufacturing sectors:

- Drone technology
- Nano-sciences
- Artificial intelligence
- Self-driven car technology

Prominent industrial areas for greenfield and secondary transactions

Industrial Park	Total Area (Acers)	Major Occupiers	Remarks			
Kakatiya Mega Textile Park	1,190	Upcoming	Biggest textile park in India. Envisioned for an integrate value chain concept of "fibre to fabric" facility. Korear company Youngone is the anchor investor.			
Hyderabad Pharmacity	19,333	Upcoming	Proposed integral up the entire valu	ted development with objective is to set are chain of the pharmaceutical industry.		
EMC ECity	603	Upcoming	Croonfield			
EMC Maheshwaram	302	орсоннів	Greenileid	electronics manufacturing cluster.		
IKP Knowledge Park	200	Laurus, USP, Du Pont, Adama, Escientia Biopharma, Sai Life Sciences, Biological E	Part of Genome Valley, India's first	Ready-to-use multi-tenanted modula wet labs and land for customised R&D facilities.		
MN Park	400	TCI-Tokyo Chemicals, Mylan, Novartis, GSK, Alembic	organized R&D cluster.	India's first Industrial Park to offer turn- key fully fitted lab & office spaces.		
Medical Devices Park, Sultanpur	250	Apollo Hospitals, Cyient, Sahajanand Medical Technologies	Private Industrial Park for engineering, food processing, automotive, logistics and aerospace developed with Sumitumo Corporation.			
GMR Aerospace Park	5,500	Citron, Cyient, Safran	Automobiles, Electronics and Float Glass.			
Adibhatla Aerospace SEZ	337.8	TATA Advanced Systems Limited, JV units with Lockheed Martin, Sikorsky & GE	Focus greenfield industrial area for ESDM.			
Zaheerabad NIMZ**	12,635	Upcoming	Automotive & auto ancillary cluster.			

The major industrial clusters can be identified as Kompally – Medchal, Shamshabad, Cherlapally – Uppal – Nagole and Patancheru - Balanagar. The land rates in these corridors range between INR 3,700 to INR 19,800 per sqm. The rates mentioned are indicative and may vary on other parameters as well.

SL. ProjectName

LIFE SCIENCE ZONE

- 1 DuPont
- 2 Escientia Lifesciences
- 3 US Pharmacopeia
- 4 Adama
- 5 Laurus Labs r & D Center
- 6 Laxai Life Sciences
- 7 Sai Lifesciences
- 8 GSK Consumer Healthcare
- 9 B Hub

TRADITIONAL PHARMA ZONE

- 10 Hi tech Pharmaceuticals
- 11 Mylan Laboratories Ltd.12 Transgene Biotek
- 12 Hansgene blo
- 13 Gland Pharma
- 14 Hyderabad Ammonia & Chemicals Pvt
- 15 Dr. Reddy's Laboratories
- 21 Aurobindo Pharma
- 22 Hyderabad Chemical Pvt Ltd
- 23 Daewoong Pharmaceutical
- 35 Lucid Laboratories Pvt Ltd.

AEROSPACE, DEFENCE AND ESDM ZONE

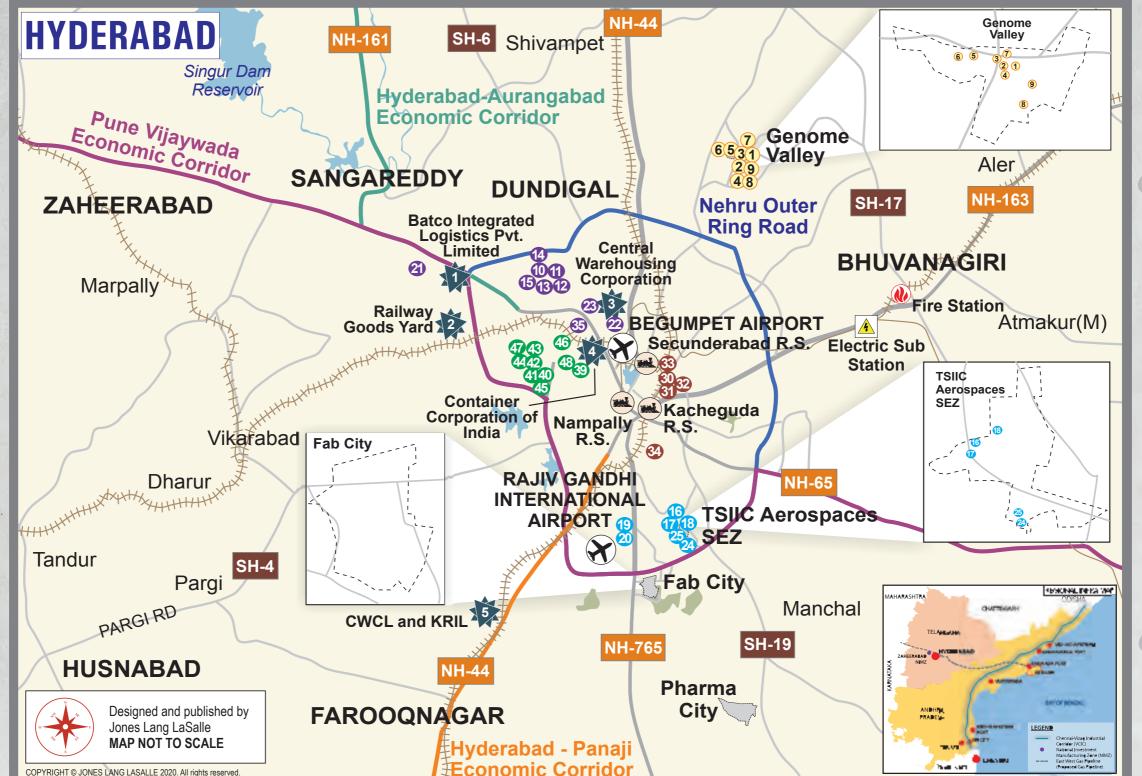
- 16 Tata Boeing Aerospace Ltd.
- 17 Tata Advanced Systems
- 18 Nucon Aerospace Pvt Ltd.
- 19 Tata Teleservices
- 20 FSDM (C-DAC
- 24 Tata Lockheed Martin Aerostructures Ltd.
- 25 Tata Sikorsky Aerospace Limited

ICD & CFS

- 26 Central Warehousing Corporation
- 27 Container Corporation of India
- 28 CWCL and KRIL
- 29 Batco Integrated Logistics Pvt. Ltd.
- 38 Railway Goods Yard

KNOWLEDGE ZONE

- 30 CSIR Indian Institute of Chemical Technology
- 31 CSIR National Geophysical Research Insitute
- 32 CSIR Centre for Cellular & Molecular Biology
- 33 National Institute of Nutrition
- 34 Central Research Institute for Dryland Agriculture



Nehru Outer Ring Road

Pune Vijayawada Economic Corridor

Hyderabad –
 Aurangabad Economic
 Corridor

Hyderabad – Panaji Economic Corridor

Bharat Biotech is the youngest Indian vaccine manufacturer of multiple human vaccines. Hyderabad is close to the centre of India & easily accessible. The city has eminent scientific institutions such as Center for Cellular & Molecular Biology, Indian Institute of Chemical Technology, Jawaharlal Nehru Technological University, Osmania University, Central University of Hyderabad, three other vaccine manufacturing companies, Hub for Bulk Drugs & highly ranked pharmaceutical formulation & filling companies & cosmopolitan capitol city.

- Dr. G.V.J.A. Harshavardhan, Director, Bharat Biotech International Ltd.

Hyderabad continues to be an attractive location when looking at several key criteria including access to a highly educated science and digital talent pool with extensive pharmaceutical experience, a mature global services delivery centre and cost effectiveness. Hyderabad has a strong innovation ecosystem with T-Hub being India's largest start-up incubator. The city is the bedrock for technology driven firms through a fast modernising infrastructure and availability of talent.

- Sanjay Murdeshwar, Country President, Novartis

102 Hyderabad Hyderabad 103





STATE SNAPSHOT



GSDP Growth (FY18):

11.2%



No. of Factories in State (FY 18):

26,586; 2nd Rank



Logistic Performance Index

(2019): 1st Rank



1st Rank INR 16,156 Bn IEMs Implemented (Jan'14 - Dec'19)



HDI Rank (2018):

8th Rank

Note: Excludes Union Territories



State's contribution to India's

Exports (FY 19): **17.2%**

Gujarat contributes:



30% of processed food & dairy exports from India



40% of chemicals exports



35% of **cotton** produced in India (Largest Producer)



62% of India's

petrochemical production



65% of demin fabric production in the country



25% of country's textile

manufacturing output





State with longest coastline: 1,600 kms



1st Rankin cargo throughput

amongst all Indian ports



Highest number of operational ports and commercial cargo

> ports: 44, handling ~2/5th of total port cargo in India



(3()) Scheme, 2015: First state to promote & encourage private industrial parks

Private Industrial Park Development

WHY AHMEDABAD?

Ahmedabad contributes:



6% market share of Indian automobile sector



10% of India's pharmaceuticals market



The **largest city of Gujarat** (6.4 mn poulation) has an estimated **GDP** of **USD 68 billion**



The city constitutes 21.5% of total

industries in the state and employees

18% of workers of the state



Headquarters of big corporates such as Zydus- Cadilla, Torrent Pharmaceuticals, Nirma Group of Industries, Adani Group, Arvind and Dishman Pharmaceuticals & Chemicals

Large-scale Greenfield industrial cities



Dholera Special Investment Region (DSIR):

- Greenfield Industrial City - 100 km from Ahmedabad
- Largest node on the Delhi – Mumbai Industrial Corridor (DMIC) - 920 sq.km.
- Focus Sectors:
 Defence and Aerospace,
 Automotive,
 Capital Goods



Mandal Becharaji Special Investment Region (MBSIR):

- Expected to emerge as India's largest auto-hub once all expansion plans are completed
- Currently over 0.5 million cars produced every year
- Suzuki Motors and Honda Motorcycle & Scooter are the main Auto OEMs



Gujarat International Finance Tec - City (GIFT)

- India's only International Financial Services Center (IFSC) trying to compete with financial centres like Singapore, Hong Kong and Dubai
- India's first operational smart city with 886 acres of land with 62 Mn. Sq.ft. of built up area
- Strategically located near Ahmedabad Airport (12 km), Gandhinagar (12 km) & Ahmedabad (25 km)

SECTOR SNAPSHOT



Auto & Ancillaries

Well-developed auto clusters – Sanand, Mandal-Becharaji with major players like

Tata Motors, Suzuki Motors, Honda Motorcycle & Scooter, etc.



Japanese
Industrial
Township,
Japanese
Industrial Zone
& Auto Value
Chain Park



Pharma & Lifesciences

Products: APIs, Formulations, Biological Products, Contract Manufacturing



1/3rd of state's pharma units across 1500 ha



Textiles & Apparel

3 Textile SEZs in Ahmedabad with investment of

~INR 5 billion



ATIRA – India's largest textile research & first textile testing lab

Emerging Sectors



Capital Goods: Hub for Textile machinery, plastic moulding machinery

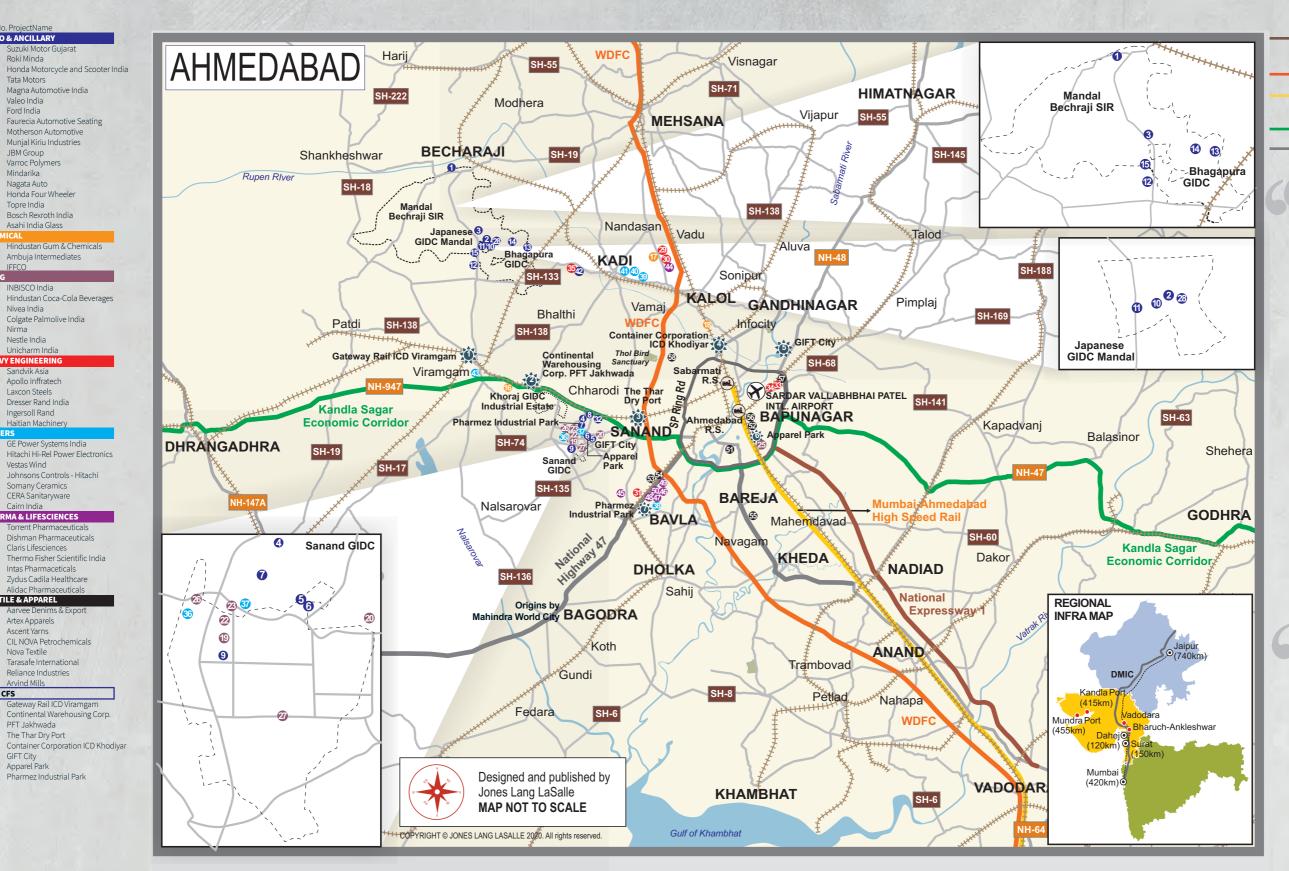


ESDM: Ahmedabad has been notified as an EMC (Electronics Manufacturing Cluster)

Prominent industrial areas for greenfield and secondary transactions

Industrial Park	Total Area (Acres)	Major Occupiers	Remarks
GIDC Sanand Industrial Estate	5,080	CIL Nova Petrochemicals, Tata Motors, Ford, Bosch, Magna, Valeo, Ascent Yarns	Focus sectors: Engineering, Automobiles & ancillary units, Engineering plastics, Semiconductors, Electronics, Medical Devices.
Japanese Industrial Township, Sanand III (Khoraj)	1,750	Upcoming	An ecosystem of core manufacturing, allied industries & supporting facilities for Auto & ancillaries, Engineering & Pharmaceuticals sectors.
Mandal – Becharaji SIR	25,205	Suzuki Motors, Honda Motorcycle & Scooter	Completed Suzuki Motors has already operationalized two car manufacturing plants with 0.5 Mn. capacity. Honda has established world's largest scooter plant with 1.2 Mn. annual capacity.
Japanese Industrial Estate, Mandal	304	Technotrends Autopark, Topre Corp, Murakami Corp, Roki Minda Company	Gujarat's first country specific industrial estate delineated for Japanese companies focussing on Auto & ancillaries, & Engineering sectors with options of ready built facilities for immediate operations.
Dholera SIR	22,734	Upcoming	Greenfield Industrial City with focus sectors in Defense, aviation, general manufacturing, etc.
Pharmez (Zydus) Industrial Park	270	Thermo Fisher Scientific, Intas Pharmaceuticals, Cadila Pharmaceuticals	Gujarat's first pharmaceutical SEZ.
Ahmedabad Apparel Park	94	Artex Apparel, Tarasafe International	Focused at value addition to textile manufacturing. To be converted into a product specific SEZ later.
Vraj Integrated Textile Park	125	Upcoming	Greenfield Textile SEZ with proposed further expansion.
Origins by Mahindra World City	340	Upcoming	Plug & play infrastructure with focus on Engineering, Automotive, Pharmaceutical & Medical Device, Plastic & Packaging, Textile and Food Processing etc.

The major industrial corridors can be identified along Changodar – Bhayala road, Aslali – Kheda and Sanand – Becharaji. The land rates in these corridors range between INR 2,400 to INR 8,650 per sqm. The rates mentioned are indicative and may vary on other parameters as well.



(Ahmedabad - Vadodara) National Expressway 1

Western Dedicated Freight Corridor Mumbai Ahmedabad High

Kandla Sagar Economic Corridor

Speed Rail

S P Ring Road

Ahmedabad offers a right mix of socioeconomic and political environment and has the infrastructure and skill base to pull investors, especially Sanand which has emerged with an equally good ecosystem for FMCG goods production. Recognising this very potential, we have invested to build this state-of-the-art facility at Sanand and continue to be part of the city's industrial growth story

- Marico India

Colgate India is extremely proud to be a part of 'Vibrant Gujarat' with it's infrastructure facilities, skilled labour and the policies with respect to ease of doing business. We have made a large investment in this vibrant state by setting up a best in-class toothpaste manufacturing plant in the year 2014 at Sanand facility, not only for Indian consumers but also for Exports.

- Colgate India

110 Ahmedabad

AUTO & ANCILLARY

Roki Minda

Tata Motors

Ford India

JBM Group

Mindarika

Nagata Auto

Topre India

Nivea India

Nestle India

Unicharm India

Apollo Inffratech

Dresser Rand India

Laxcon Steels

Ingersoll Rand

Vestas Wind

Cairn India

TEXTILE & APPAREL

Artex Apparels Ascent Yarns

Nova Textile

Arvind Mills

PFT Jakhwada

Apparel Park

The Thar Dry Port

ICD/ CFS

Somany Ceramics

CERA Sanitaryware

Dishman Pharmaceuticals

Zydus Cadila Healthcare

CIL NOVA Petrochemicals

Tarasafe International

Gateway Rail ICD Viramgam

Continental Warehousing Corp.

Reliance Industries

Thermo Fisher Scientific India

PHARMA & LIFESCIENCES

Claris Lifesciences

Haitian Machine

GF Power Systems India

Varroc Polymer

Honda Four Wheele

Bosch Rexroth India

Ambuja Intermediates

Colgate Palmolive India

Hindustan Gum & Chemicals

Hindustan Coca-Cola Beverage

Asahi India Glass

Magna Automotive India

Motherson Automotive Munjal Kiriu Industries

Faurecia Automotive Seating

Ahmedabad 111



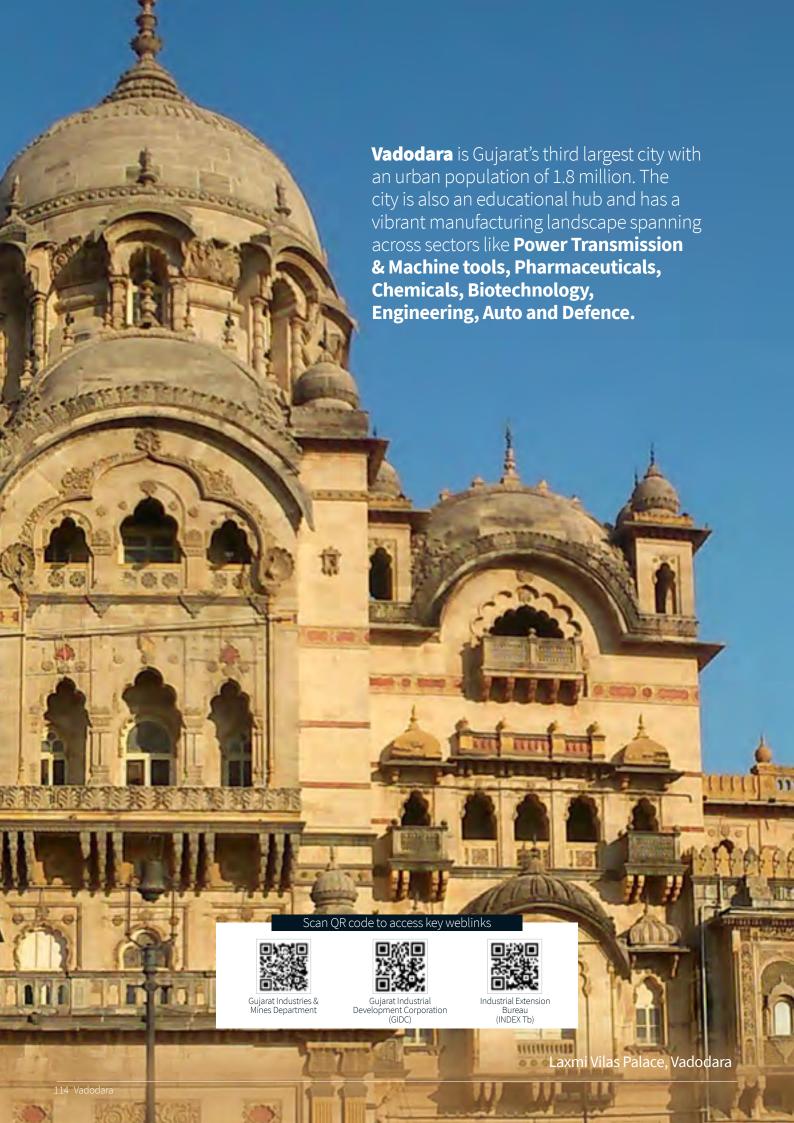


Dahej Port

Vadodara

Bharuch-Ankleshwar Cluster

Country's Power Engineering and Chemicals Cluster



STATE SNAPSHOT



GSDP Growth (FY 18): **11.2%**



1st Rank; INR 16,156 Bn IEMs



Logistic Performance
Index (2019): 1st Rank



No. of **Factories** in State (FY 18): 26,586; 2nd Rank



HDI Rank, 2018: **8th** Rank



Exports (FY 19): **17.2%**

GUJARAT CONTRIBUTES:



30% of processed **food &** dairy exports from India



51% of licensed medical device companies in India



35% of cotton produced in India (Largest Producer)



62% of India's petrochemical production



BUSINESS OPPORTUNITIES



36% of 1,500 km Western Dedicated Freight Corridor (WDFC) is through Gujarat (565 km) with 6 nodes including Vadodara - Ankleshwar node

WHY VADODARA

Vadodara contributes



35% of India's power transmission & distribution equipment manufacturers



28% of state's **manufacturing** sector



Home to Indian Oil Corporation's second

largest refinery in India: presently undergoing expansion to increase capacity to 18 MMTPA to become India's largest refinery (by 2023)



India's first railway university - **National Rail & Transportation Institute** (NRTI) with multi-disciplinary techno-commercial curriculum





Halol-Savli SIR

- Halol-Savli Special Investment Region (SIR) with an area of 123 sq.km
- Potential Sectors:
 - Engineering, Auto &
 Ancillary, Engineering
 Plastics and Electrical &
 Electronics Industries
- Existing major units in the region: CEAT, HNG, Kemrock, Sun Pharma DuPont, Bombardier



Dahej - Petroleum, Chemicals and Petrochemicals Investment Region (PCPIR)

- India's most active and successfu PCPIR zone
- Specifically delineated investment region of 450 sq.km. area focusing on Petroleum Chemicals & Petrochemical Industries
- Dahej Port is connected to Vadodara (108 km) via 4-lane expressway & includes a liquid chemical, LNG, a Dry Bulk Cargo Terminal and a Ro-Ro service
- OPaL's unit at Dahej is the largest petrochemical plant in India, developed at an investment of USD 4.6 Billion

SECTOR SNAPSHOT

Emerging Sectors



Chemical & Petrochemical

Large
petrochemical
& chemical fertilizer
complex, petroleum
refineries,
Chloralkali
plants, etc.



GACL, GSFC, Reliance, GIPCL, IOCL, BASF, Nandesari GIDC, ONGC, Dahej PCPIR



Heavy Engineering

Downstream industries for power, rail - related infrastructure & auto industry



Oriental Manufacturers, Jindal Rail Infra, Mahindra Accelo, Trans-Rail Lighting



Power Transmission & Energy

Home to an estimated 800 ancillary units



GE Power, ABB, Aspen
SEZ (formerly Suzlon
Energy Ltd.), TBEA,
Schneider Electric,
Siemens Gamesa,
DuPont



Pharma & Biotech

2nd largest hub for Pharma in Gujarat after Ahmedabad.



Alembic
Pharma, Sun
Pharma, Elysium
Pharma, BDR
Pharma, Brooks
Laboratories, Savli
Biotech Park



Auto & Ancillary

One of the major & fast-growing hub for auto & ancillaries in Gujarat



MG Motors, Hero Moto Corp, Apollo Tyres, Ceat Tyres, Philips, Crompton Greaves, JCB



Defence

Emerging support base for defence



L&T
Defence
Manufacturing
(Ranoli),
Vizebh
Composite

Prominent industrial areas for greenfield and secondary transactions

Inc	lustrial Park	Total Area (Acres)	Major Occupiers	Remarks
R	Saykha Industrial Estate	5,078	Upcoming	Focus sectors are: Chemicals, engineering & textiles.
Dahej Industrial Estate – Phase 1, 2 & 3		22,500 (9,410 + 9,440 + 3,650)	Reliance, Petronet LNG, Thermax, OPAL, Sterling, Hitachi Zosen, BASF	Major concentration of chemical & petrochemical companies as it is part of Dahej PCPIR.
Payal Industrial Park (Arete)		5,000	Upcoming	Part of Dahej PCPIR near Bharuch, and is the largest privately held business park in India.
Sav	/li lustrial Estate	770	Bombardier Transportation, Shefield Technoplast, Schaeffler India	Focus sectors are: biotechnology, agri-biotech, engineering, plastics, export-oriented unitsw.
Savli Biotech Park (SEZ)		700	Zytex Biotech, Aristo Biotech & Lifesciences, Centurion Laboratories	Endeavour to address the biotech industry's need for specialized infrastructure and encourage new biotech enterprises.
Halol Industrial Estate		1483		Focus sectors: Engineering, Automobiles & ancillary units, Electronics.
Makarpura Industrial Estate		1,200	GE Renewable, Bombardier Transportation	One of the oldest industrial area in the city and located along NH 48.
Bharuch Industrial Estate		I Estate 211 GNFC, Reliance Chemicals, Pepsico,		Formidable industrial base in sectors like chemicals & petrochemicals, textiles, drugs & pharmaceuticals.
Ankleshwar Industrial Estate		3985		Largest GIDC estate with presence of 2000+ industries including ~1500 chemical industries.

The major industrial clusters can be identified as Savli, Makarpura, Halol, Dahej, Bharuch and Ankleshwar. The land rates in these corridors range between INR 1,600 to INR 6,400 per sqm. The rates mentioned are indicative and may vary on other parameters as well.

Sr. Project Name

AUTO & ANCILLARY

- 1 BANCO Products
- 2 Bombardier Transportation, Savli
- 3 CFA
- 4 Bombardier Transportation
- 5 MG Motor India
- 6 Hero Motor Corp.
- 7 Apollo Tyres

Chemical & Petrochemica

- 8 IOCL Gujarat Refinery
- 9 Gujarat State Fertilizer & Chemicals Ltd.
- 10 Reliance Manufacturing
- 11 Gujarat Alkalies & Chemicals Ltd. (GACL)
- 12 IOCL Dumad

Defence

- 13 L&T Manufacturing Facility, Ranoli
- 14 Vizebh Compositech

HEAVY ENGG. & MACHINE TOOLS

- 15 Netafim Irrigation Ind
- 16 SE Forge
- 17 Schaeffler India
- 18 Elecon Hydraulic
- 19 Oriental Manufacturing
- 20 JIIIUal Rail IIIIIa

Others

- 22 TOTO India Industries
- 23 Shefield Technoplast
- 24 FlintGroup India
- 25 Voltas
- 26 SISE Cam Flat Glass
- 27 Kemrock Industries & Exports

Pharma & Biotech

- 28 Aristo Biotech & Life Science:
- 29 Alembic Research Center30 Marsha Pharmaceuticals
- 21 Conturion Laboratoria
- 31 Certainon Labor
- 33 Savli Bio-Inc
- 34 Zytex Biotech
- 35 Alembic Pharmaceuticals

Power & Energy

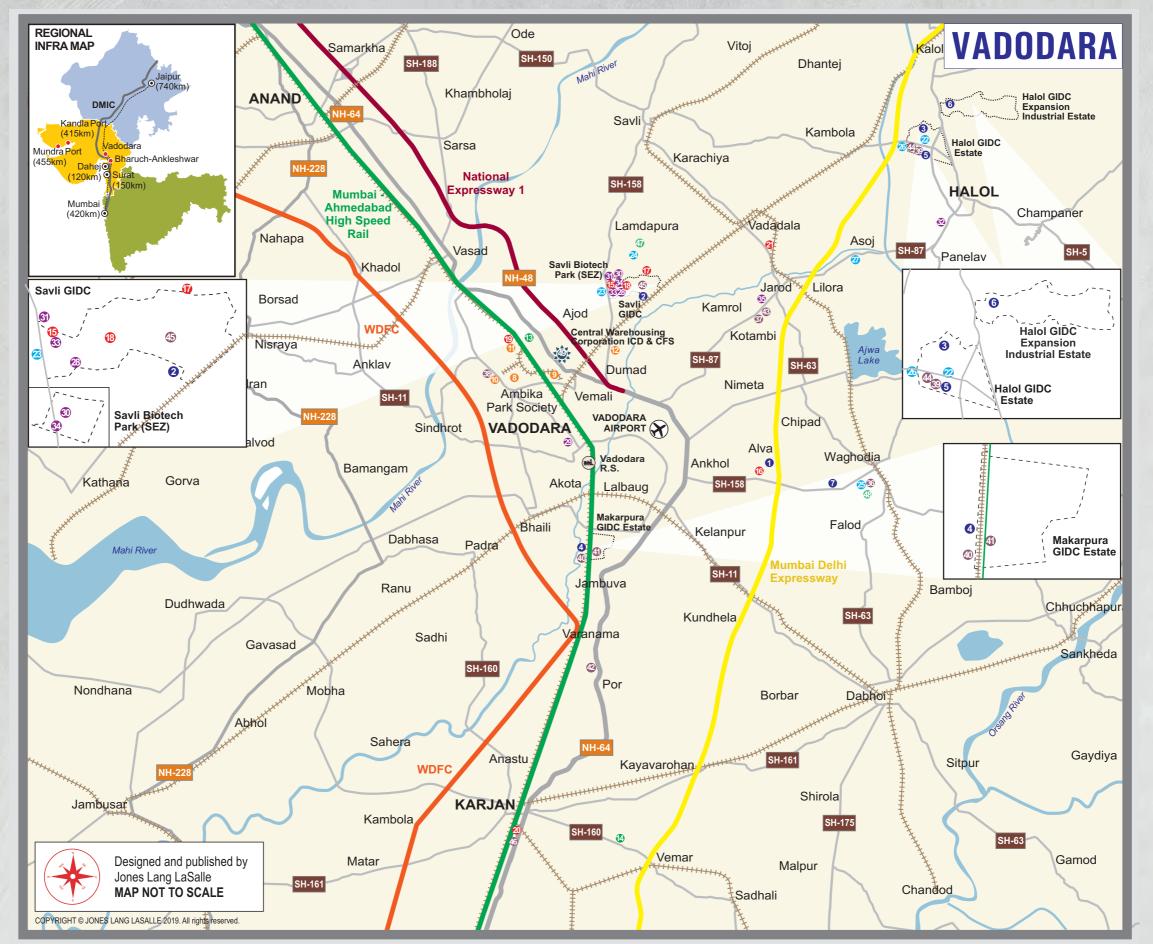
- 36 TSi Power
- 37 GET&D India
- 38 GIPCL
- 39 Windar Renewables
- 40 GE Renewables
- 41 ABB India
- 42 Suzlon Energy
- 43 Schneider Electric
- 44 Siemens Gamesa Renewable
- 45 DuPont
- 46 TBEA

Industrial Parl

- 47 Shiv Industrial Infrastructure Park
- 48 Siddhi Industrial Infrastructure Park

ICD & CFS

19 Central Warehousing Corporation ICD & CFS



Western Dedicated Freight Corridor

Mumbai Delhi Expressway

National Expressway 1

Mumbai Ahmedabad High Speed Rail

Ajanta Pharma has come to Gujarat attracted by the conducive business climate. To meet the requirements of the USA market, and also WHO-approved programs and emerging markets, Ajanta Pharma has set up a plant at Dahej in Gujarat for manufacturing tablets, capsules, powders & jellies.

- Yogesh Agrawal, Managing Director, Ajanta Pharma Limited

118 Vadodara 119





Incentive Structures in India

Activity/Category	Central Government	State Governments
Manufacturing Sector	 Income Tax Act 1961 4 year window of lower Corporate Income Tax (17.16%) for new manufacturing units till 31 March 2023 Special Economic Zones Deemed foreign territory. Direct Tax, Indirect Tax and non-fiscal benefits Units must be Net Foreign Exchange earner over a period of 5 years Custom-Bonded Manufacturing Deferred duty on capital goods and raw materials 	 State Industrial Policies and Specific Sectoral Policies Drafted by Industries & Commerce Department of States, valid for a period of 5 years Incentivises capital expenditure and reduces operating expenditure Quantum varies by investment size, employment generation, location
Services Sector	Income Tax Act 1961 Income tax reduced to 25.17% for new services companies Special Economic Zones IT/ITES sector is the biggest beneficiary of SEZ policy in India	State Industrial Policies and Specific Sectoral Policies Incentives for services sector are less than manufacturing. Some states offer incentives to IT, ITES
Start-ups	 Income Tax Act 1961 100% deduction of profits and gains derived from any 3 consecutive years out of 7 years from year of incorporation of 'eligible start-up' Preference in public procurement 	State Start-up Policies Almost all states in India have start-up policies. Incentives such as reimbursement of rentals, patent cost reimbursement, seed grant, preferential procurement, support in quality testing, etc.
Foreign Trade	Central Government	State Governments
Imports	 Import Policy is published by Directorate General of Foreign Trade (DGFT) Imports of finished goods is not incentivised Import duty for inputs/raw material is adjusted from time-to-time as per industry requirements Foreign Trade Policy Schemes Project Import Scheme: Relaxes duties for import of specific capital goods Advanced Authorization Scheme: Exempts duties for import of inputs for export consignments 	Import is a central government subject as per Indian Constitution
© ▷ ▷ ▷ ▷ ▷ ▷ ▷ ▷ ○ □ □ □ □ □ □ □ □ □ □ □	Export Policy is published by DGFT. Exports of most commodities/goods and services is encouraged. Foreign Trade Policy Schemes RoDTEP: Scheme for remission of duties or taxes on export product	 Export is a central government subject as per Indian Constitution Some states incentivise export-oriented units by offering specific subsidies (E.g. Maharashtra, Madhya Pradesh)

CORPORATE INCOME TAX



Reduced to **25.17%** from **34.94%** in September 2019, for existing units not availing incentives under Income Tax Act 1961.



Units in **SEZ** or companies availing incentives (deduction, depreciation, capex-linked incentives) will continue to pay corporate income tax at base rate of **25%** & **30%**.



A 4-year window for new manufacturing units incorporated after 1 Oct 2019 and operational before 31 March 2023 to avail benefit of **17.16%** Corporate Income Tax.



LOCATION-SPECIFIC



Additional deduction @15% on new machinery installed in notified backward areas of Andhra Pradesh, Bihar, Telangana & West Bengal

ACTIVITY-BASED



150% deduction on in-house Research & Development till

31 March 2020 (100% thereafter)

INDUSTRY-SPECIFIC



Schemes to promote **Capex** in a sector by line ministries of central government. Not as elaborate as offered by States.



SPECIAL ECONOMIC ZONES (SEZ)

- Governed by SEZ Act 2005 and SEZ Rules
- SEZ could be sector-specific or multi-product
- SEZ must be Net Foreign Exchange Earners. Allowed to sell to domestic market after payment of customs duty (BCD+SWS+IGST)
- Direct Tax Benefits: Corporate Income Tax exemption on export profits (Expires: 31 Mar 2020)
 - 100% for the first 5 years of operations
 - 50% for 5 years thereafter
 - 50% of ploughed back profits for another 5 years
 - Minimum Alternate Tax (MAT) must be paid by SEZ units. In September 2019, MAT reduced to 15% from 18.5% earlier
 - Dividend Distribution Tax abolished in Feb 2020
- Indirect Tax Benefits
 - Exemption from Custom Duty on Capital Goods, Raw Material and other Fixtures
 - Exemption from GST
 - Exemption from Stamp duty and Registration fees on lease of land / mortgage deed.
 - Exemption from Electricity Duty
- Non-Fiscal Benefits
 - Single Window Clearance



DOMESTIC TARIFF AREA (DTA)

- Industrial zones that are non-SEZ, non-FTWZ or Non-Custom-Bonded are termed as DTA
- Companies targeting domestic market should located units in DTA. Such parks are captured in cluster profiles in the report.
- DTA units can also export and avail benefits under Foreign Trade Policy
- Sale from DTA to SEZ is classified as deemed exports



FREE TRADE WAREHOUSING ZONE (FTWZ)

- Governed by SEZ Act 2005 and SEZ Rules.
 Predominately for EXIM trade & storage
- Duty deferment on imported goods
 - Permits trade transactions in foreign currency
 - Trading hub for Indian/Overseas entity without any registration
 - Trade compliances post cargo arrivals
 - Faster custom clearances
- Storage, Packaging, labelling permitted



CUSTOM-BONDED MANUFACTURING

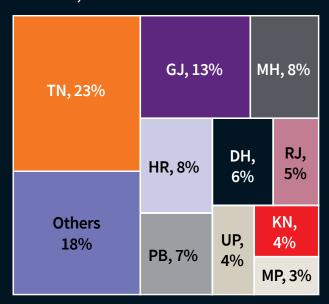
- Governed by Section 65 of Customs Act, 1962
- Circular 38/2018 dated 18 October 2018 elucidates manufacturing in a bonded warehouse
- Deferred customs duty on capital goods till clearance
- Deferred customs duty on imported inputs and raw materials
 - On DTA clearance, customs duty to be paid on imported raw materials used for manufacturing
 - No duties if finished goods are exported
- Any property can be converted to bonded warehouse after customs approval
- Unlike SEZ, no requirement to be Net Foreign Exchange Earner
 - 100% output can be sold in DTA

Major States Contributing ~80% of Industry Output

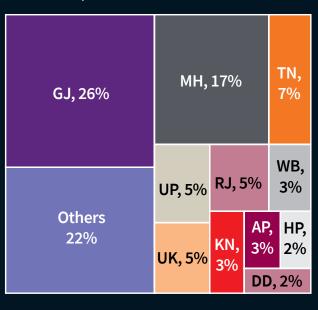
FOOD PRODUCTS & BEVERAGES

Others 17% TN, 8% AP, 7% WB, 6% HR, 5% PB, 4% RJ, 4% MP, 4%

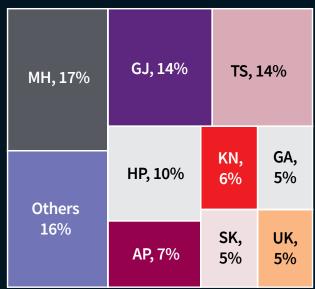
TEXTILES, APPAREL & LEATHER



CHEMICALS, RUBBER & PLASTIC PRODUCTS



PHARMACEUTICALS, MEDICINAL CHEMICALS



Industrialization Barometer

Top 5 States by GVA (2016-17):

Maharashtra, Tamil Nadu, Gujarat, **Uttar Pradesh**, Karnataka

- 52% of total GSDP
- 51% of all factories in India
- 57% of aggregate GVA
- Mature policy framework
- Established manufacturing clusters: strong industrial ecosystem and vendor base

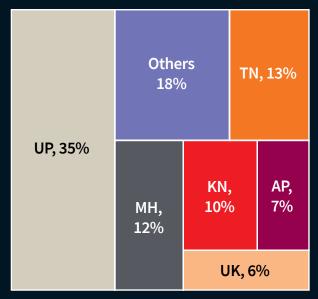
Emerging Manufacturing Hotspots:

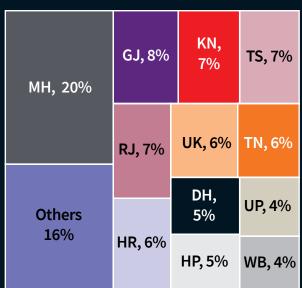
Haryana, Uttarakhand, Rajasthan, Telangana, Madhya Pradesh, West Bengal, Andhra Pradesh, Himachal Pradesh, Odisha, Punjab, Jharkhand

- 36% of total GSDP
- 37% of all factories in India
- 33% of aggregate GVA
- Attracting manufacturing investments through proactive policies and attractive incentives
- Undertaking industrial infrastructure upgradations

COMPUTERS, ELECTRONIC & OPTICAL PROD.

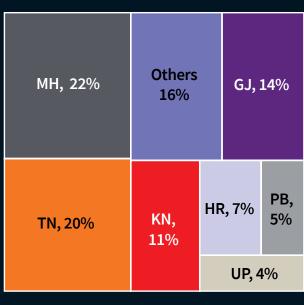
ELECTRICAL EQUIPMENTS

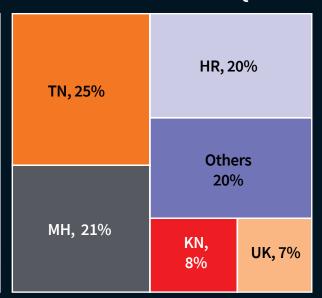




MACHINERY & EQUIPMENT

MOTOR VEHICLES & TRANSPORT EQUIPMENT





Source: ASI for Factory Sector 2016-17

Hilly States - Tax Exemptions Till 2027:

North-Eastern States (Assam, Sikkim, Arunachal Pradesh, Mizoram, Manipur, Meghalaya, Nagaland)

Himalayan States (Uttarakhand, Himachal Pradesh, Jammu & Kashmir)

- Boosting industrialization in hilly regions
- Cheaper credit access and interest incentives, among other benefits, which are over and above existing incentives
- Central Government initiative

Schemes:

- North East Industrial Development Scheme 2017
- Industrial Development Scheme for Himachal Pradesh and Uttarakhand 2017
- Industrial Development Scheme for Jammu & Kashmir 2017

UP: Uttar Pradesh
GJ: Gujarat
KN: Karnataka
UK: Uttarakhand
TS: Telangana
HP: Himachal Pradesh
GA: Goa
SK: Sikkim
WB: West Bengal
AP: Andhra Pradesh
RJ: Rajasthan
PB: Punjab
HR: Haryana
MP: Madhya Pradesh
TN: Tamil Nadu
DH: Dadra & Nagar Have

State Incentives Snapshot

State Grid for a manufacturing investment of INR 100 million and above – Top 15 States by GSDP 2016-17

Nature of Incentives	Maharashtra	Tamil Nadu	Gujarat	Uttar Pradesh	Karnataka	West Bengal	Rajasthan
Stamp Duty Concession							
Land Benefits*							
Power Tariff Subsidy							
Electricity Duty Benefit					Specific sectors		
Capital Subsidy							Specific sectors
Interest Subsidy							Specific sectors
SGST related							
Some Sector (Manufacturing, IT-related) Specific Policies	Aerospace & Defence Cloud computing Fintech EV Textiles Electronics IT	EV Aerospace & Defence ICT Food Processing Textiles Solar Energy Auto & Auto Parts Biotechnology	Aerospace & Defence Agro Business Biotechnology Electronics Garments & Apparel Specific sectors in textile value chain Wind IT	EV Civil Aviation Electronics IT Solar Handloom, Powerloom Silk Textile Garmenting Food Processing Bio Energy Defence	ESDM Aerospace EV & Energy Storage AVGC Biotechnology IT (i4 policy) Agribusiness & Food Processing Solar	Design IT & Electronics Startup MSME Textile Fisheries Renewable Energy	Solar Energy IT Agro-Processing
Industrial Policy Link	Industrial Policy 2019	Industrial Policy 2014	Industrial Policy 2015	Industrial Investment and Employment Promotion Policy 2017	Industrial Policy 2014	Investment and Industrial Policy 2013	Rajasthan Investment Promotion Scheme 2019

Incentives available Incentives not applicable

Scan QR code to download state industrial and incentive policies.



Industrial Policy 2019, Maharashtra



Industrial Policy 2014, Tamil Nadu



Industrial Policy 2015, Gujarat



Industrial Investment and Employment Promotion Policy 2017, Utter Pradesh



Industrial Policy 2014, Karnataka



Investment and Industrial Policy 2013, West Bengal



Investment Promotion Scheme 2019, Rajasthan

This is an indicative snapshot of the Industrial policy of the State only. It is recommended to study the detailed industrial policy and sectoral policies to gain a comprehensive understanding of all incentives. Does not include incentives specific to the Indian demographics. For instance, incentives for SC/ST/OBC.

*Indicates land-related benefits such as Preferential Allotment, Conversion Fee Subsidy, Land Rates Subsidy, Registration Charges Subsidy, EDC Subsidy etc.

128 Incentives Snapshot 129

State Incentives Snapshot

State Grid for a manufacturing investment of INR 100 million and above – Top 15 States by GSDP 2016-17

Nature of Incentives	Andhra Pradesh	Telangana State	Kerala	Madhya Pradesh	Haryana	Punjab	Odisha	Bihar
Stamp Duty Concession				Specific sectors				
Land Benefits*								
Power Tariff Subsidy				Specific sectors				
Electricity Duty Benefit							Specific sectors	
Capital Subsidy	Specific clean sectors						Specific sectors	
Interest Subsidy							Specific sectors	
SGST related							Specific sectors	
Some Sector (Manufacturing, IT-related) Specific Policies	Solar Textiles Petro Wind Electronics IT Aerospace & Defence Auto & auto components Biotechnology Food Processing	ICT, IoT Electronics Data Centres Textiles Food Processing IMAGE (Gaming, Animation) Data Analytics Cyber Security e-Waste Management	IT EV Solar	IT and ESDM Food Processing Renewable energy Defence Production	Textiles Pharmaceuticals IT and ESDM Solar Power Agri business and FP Cyber Security	E-vehicle, NRSE Equipment, Energy Storage Devices, Medical Equipment, Industry 4.0 based manufacturing enterprises Textiles, Footwear and Accessories, Agri & Food Processing Industries, Electronics, Aerospace and Defence, Biotechnology, Pharmaceutical, Biomass / Agro-waste processing, Bicycle and Bicycle components/parts Alloy Steel, IT and ITES, Life Sciences Media and Entertainment, Logistics	Apparel Renewable Energy Aerospace & Defence Pharmaeuticals Food Processing ICT Biotechnology	IT ESDM Food Processing Textile, Apparel and Leather Renewable Energy
Industrial Policy Link	Industrial Development Policy 2015	Industrial Policy 2015	Kerala Industrial and Commercial Policy 2018	Industrial Promotion Policy 2014 (amended 2018)	Enterprise Promotion Policy 2015	Industrial and Business Development Policy 2017	Industrial Policy 2015	Bihar Industrial Investment Promotion Policy 2016

Incentives available Incentives not applicable

Scan QR code to download state industrial and incentive policies.



Industrial Development Policy 2015, Andhra Pradesh



Industrial Policy 2015, Telangana



Industrial and Commercial Policy 2018, Kerala



Industrial Promotion Policy 2014 (amended 2018), Madhya Pradesh



Enterprise Promotion Policy 2015, Haryana



Industrial and Business Development Policy 2017, Punjab



Industrial Policy 2015, Odisha



This is an indicative snapshot of the Industrial policy of the State only. It is recommended to study the detailed industrial policy and sectoral policies to gain a comprehensive understanding of all incentives. Does not include incentives specific to the Indian demographics. For instance, incentives for SC/ST/OBC.

*Indicates land-related benefits such as Preferential Allotment, Conversion Fee Subsidy, Land Rates Subsidy, Registration Charges Subsidy, EDC Subsidy etc.

130 Incentives Snapshot Incentives Snapshot 131



Central and State Governments of India are committed to welcoming investments and have **dedicated mechanisms**, **authorities** and agencies to facilitate the investor at each stage of the investment grounding process and accelerate their market entry into India.

Investor Facilitation Mechanisms

Key Central Government Stakeholders

Indian Missions:

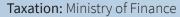
• Government of India has 162 missions across the world.



- The trade and investment division at Indian Missions is responsible for investment promotion and facilitation.
- Indian Missions hold seminars and investor interactions at regular intervals for dissemination of investment opportunities in India.

Key Ministries for Business Matters

Trade: Ministry of Commerce & Industry; Department for Promotion of Industry and Internal Trade manages important national missions such as Make in India, Start-up India





Visa: Ministry of External Affairs & Ministry of Home Affairs

Incorporation & Corporate Governance: Ministry of Corporate Affairs **Human Resources:** Ministry of Skill Development & Entrepreneurship

Foreign Exchange: Reserve Bank of India

Line Ministries

 Over 30 ministries are responsible for policy formulation and development of aligned sectors.



- Several ministries at central level offer attractive fiscal incentive packages such as Ministry of Food Processing, Ministry of Electronics & Information Technology etc.
- Some ministries also give grants for development of sectorspecific industrial facilities, such as Plastic Parks by Ministry of Chemicals & Fertilizers, and Textile Parks by Ministry of Textiles.



All organisations have dedicated websites which provide information pertaining to their function, structure and mode of contact.



Key State Government Stakeholders

Department of Industries & Commerce:



- Department of Industries & Commerce is the most important as it is responsible for industrial policy formulation and implementation at the state level.
- This department also decides incentive packages through formal mechanisms described in the industrial or sectoral policies.

State Industrial Development Corporations (State IDCs):



- State IDCs are the entities responsible for land acquisition, development, promotion and maintenance of industrial infrastructure in their respective states.
- Every state in India has an IDC.

Investment Promotion Agencies (IPAs):



- Several states in India have formed dedicated Investment Promotion Agencies (IPAs) for investment promotion and facilitation.
- In states which don't have IPAs, IDCs act as the first point of contact for investors.



INVESTOR CHECKLIST

Important Approvals for Investors in India

ESTABLISHMENT TO COMMISSIONING

Steps

Pre-Establishment Approvals

- Formation of entities Private Ltd. / Public Ltd. / LLP / LO / BO / PO / OPC
- IEM / Udyog Aadhar
- GST Registration
- Allotment of Land / Land Conversion
- Property Registration
- Environment, Forest and Wildlife Clearances
- Building Plan Approval
- NOC from Fire Department
- Water and Sewerage Connection

Pre-Operation Approvals

- Building Occupancy Certificate
- Factory Licenses, Factories Act 1948
- Registration under The Shops & Establishment Act
- License for contractors under The Contracts Labour
- Registration of Boilers

- Electricity Connection
- Natural Gas Connection
- Consent to Establish (Pollution Department)
- Import Export License
- Sectoral Permissions / Licenses, for instance:
 - CDSCO Drugs & Cosmetics
 - Excise Alcohol for Human Consumption
 - FSSAI Food & Beverages
 - PESO Petroleum & Gas
- Consent to Operate (Pollution Department)
- Registration under Packaged Commodities Rules
- Application for fiscal incentives
- Application for EPFO (for 20 or more employees) and ESI (for 10 or more employees)

Key Stakeholders

Pre-Establishment Approvals

Central Ministries – Allied Offices (MCA, MSME, DGFT, DPIIT etc.)

Investment Promotion Agencies (IPAs)

State IDCs and Single Window Portals

Regulatory Authorities (RBI, BIS, DRI, DGFT etc.)

Pre-Operation Approvals

Central Ministries – Allied Offices (DPIIT, EPFO, ESIC etc.)

Investment Promotion Agencies (IPAs)

State IDCs and Single Window Portals

Municipal Authorities



KEY STAKEHOLDERS FOR INVESTOR FACILITATION

State-wise List and Links

States	State Industries & Commerce Department	State Industrial Development Corporation		State Investment Promotion Agency	Investment Promotion Summits	Single Window Portal
	State muustnes & commerce Department	State muustrat Development Corporation		State investment Fornotion Agency	investment romotion summits	Single Window Fortat
Southern States						
Tamil Nadu Capital: Chennai	https://www.tn.gov.in/department/16	SIPCOT		Guidance Tamil Nadu	Global Investor Meet	Easybusiness.tn.gov.in
Kerala Capital: Thiruvananthapuram	http://www.industry.kerala.gov.in/	KSIDC		K-BIP	Ascend	K-SWIFT
Karnataka Capital: Bengaluru	https://kum.karnataka.gov.in/indexe7dd. html?q=content/about-department-industries- and-commerce	KIADB		Invest Karnataka Forum	Karnataka Global Investor Meet	Karnataka Udyog Mitra
Andhra Pradesh Capital: Hyderabad	https://www.apindustries.gov.in/APIndus/ Default.aspx	APIIC		Andhra Pradesh Economic Development Board (APEDB)	Sunrise Andhra Pradesh	Department of Industries
Telangana Capital: Hyderabad	http://www.industries.telangana.gov.in/Home. aspx	TSIIC	Investor Facilitation Cell (Commissionerate of Industries)		-	Telangana State Industrial Project Approval and Self- Certification System (TS-iPASS)
Western States						
Maharashtra Capital: Mumbai	https://industry.maharashtra.gov.in/en https://di.maharashtra.gov.in/_layouts/15/ doistaticsite/english/index.html	MIDC		-	Magnetic Maharashtra	Maharashtra Industry, Trade and Investment Facilitation Cell (MAITRI)
Goa Capital: Panaji	http://goaditc.gov.in/	Goa IDC		Goa Investment Promotion and Facilitation Board	Vibrant Goa	Goa Investment Promotion and Facilitation Board
Gujarat Capital: Gandhinagar	http://www.imd-gujarat.gov.in/index https://ic.gujarat.gov.in/	GIDC		iNDEXTb	Vibrant Gujarat	Investor Facilitation Portal
Rajasthan Capital: Jaipur	http://industries.rajasthan.gov.in/content/ industries/doi.html	RIICO	Bureau of Investment Promotion Rajasthan		Resurgent Rajasthan	Single Window Clearance System
Central States						
Madhya Pradesh Capital: Bhopal	http://www.mpindustry.gov.in/	MPSIDC		-	Global Investor Summit	MP Invest
Chhattisgarh Capital: Raipur	https://industries.cg.gov.in/	CSIDC		CSIDC CHIPS	-	State Investment Promotion Board (SIPB)

Note: Union Territories are excluded

Note: Union Territories are excluded

138 Grounding Investments in India 139

KEY STAKEHOLDERS FOR INVESTOR FACILITATION

State-wise List and Links

State-wise List a	aliu Liliks					
States	State Industries & Commerce Department	State Industrial Development Corporation	State Investment Promotion Agency	Investment Promotion Summits	Single Window Portal	
Northern States						
Haryana Capital: Chandigarh	https://haryanaindustries.gov.in/	HSIIDC	Invest Haryana (HEPC)	Happening Haryana	Invest Haryana (HEPC)	
Uttar Pradesh Capital: Lucknow	http://www.updi.in/home	UPSIDC Noida Authority Greater Noida Authority YEIDA	Udyog Bandhu	UP Investor's Summit	Nivesh Mitra	
Punjab Capital: Chandigarh	www.pbindustries.gov.in	PSIEC	INVEST PUNJAB (Punjab Bureau of Investment Promotion)	Progressive Punjab Investors Summit	INVEST PUNJAB www.investpunjab.gov.in	
Uttarakhand Capital: Dehradun	https://www.doiuk.org/	SIDCUL	Investment Promotion & Facilitation Cell	Destination Uttarakhand Summit	Invest Uttarakhand	
Himachal Pradesh Capital: Shimla	https://www.emerginghimachal.hp.gov.in/	HPSIDC	-	Rising Himachal: Global Investors Meet	Department of Industries	
Eastern States						
Bihar Capital: Patna	http://industries.bih.nic.in/	BIADA	Invest Bihar	-	Single Window Clearance System	
West Bengal Capital: Kolkata	https://wb.gov.in/portal/web/guest/ commerce-and-industries	WBIDC	_	Bengal Summit	Silpa Sathi	
Odisha Capital: Bhubaneshwar	http://industries.odisha.gov.in/	IDCO GO-PLUS	IPICOL	Make in Odisha	GO-SWIFT GO-SMILE (Inspection Reforms)	
Jharkhand Capital: Ranchi	http://www.jharkhand.gov.in/industries1	JIADA	-	Momentum Jharkhand	Advantage Jharkhand	
North Eastern States						
Assam Capital: Dispur	https://industries.assam.gov.in/	AIDC	Invest Assam	Advantage Assam	Ease of Doing Business in Assam	
Sikkim Capital: Gangtok	http://www.sikkimindustries.in/	SIDICO	-	-	-	
Arunachal Pradesh Capital: Itanagar	http://aruntrade.gov.in/	APIDFC	-	-	-	
Tripura Capital: Agartala	http://industries.tripura.gov.in/	TIDC	Tripura State Investment Promotion Board	-	-	
Nagaland Capital: Kohima	http://industry.nagaland.gov.in/	NIDC	Investment & Development Authority of Nagaland (IDAN)	-	-	
Mizoram Capital: Aizawl	https://industries.mizoram.gov.in/	ZIDCO	-	-	-	
Meghalaya Capital: Shillong	http://megindustry.gov.in/	Meghalaya Industrial Development Corporation	Meghalaya Investment Promotion Board	-	-	

Note: Union Territories are excluded

140 Grounding Investments in India

Grounding Investments in India

14. Grounding Investments in India

ASEAN: Association of Southeast Asian Nations

AVGC: Animation, Visual effects, Gaming and Comics (AVGC)

BCD: Basic Custom Duty

BIS: Bureau of Indian Standards

BO: Branch Office

BT: Bio-Tech

CDSCO: The Central Drugs Standard Control Organization is the national regulatory body for Indian pharmaceuticals and medical devices, and serves parallel function to the European Medicines Agency of the European Union, the PMDA of Japan, the Food and Drug Administration of the United States and the Medicines and Healthcare products Regulatory Agency of the United Kingdom.

CoE: Center of Excellence:

CVRDE: Combat Vehicles Research and Development Establishment

DGFT: Directorate General of Foreign Trade

DMIC: Delhi Mumbai Industrial Cluster

DPIIT: Department for Promotion of Industry & Internal Trade

DRI: Directorate of Revenue Intelligence

DTZ/ DTA: Domestic Tariff Zone/ Domestic Tariff Area

EMC: Electronic Manufacturing Cluster

EMEA: Europe-Middle East-Africa

EoDB: Ease of Doing Business. The Ease of Doing Business (EoDB) index is a ranking system established by the World Bank Group.

EPFO: Employees' Provident Fund Organization. EPFO assists the Central Board in administering a compulsory contributory Provident Fund Scheme, a Pension Scheme and an Insurance Scheme for the workforce engaged in the organized sector in India

ESDM: Electronics System Design & Manufacturing

ESIC: Employees' State Insurance Corporation. Employees' State Insurance is a self-financing social security and health insurance scheme for Indian workers.

EXIM: Export & Import

FAME II Policy: The Faster Adoption and Manufacturing of (Hybrid &) Electric Vehicles (FAME) India was launched in 2015 under National Electric Mobility Mission (NEMM). It aims at promoting eco-friendly vehicles in the country. The Heavy Industries Ministry is administering the scheme.

FDA approved: The Food and Drug Administration (FDA) is a federal agency of the United States Department of Health and Human Services. FDA approved means that the agency has determined that the "benefits of the product outweigh the known risks for the intended use." Manufacturers must submit a premarket approval (PMA) application and the results of clinical testing in order to get approval.

FEMA: The Foreign Exchange Management Act (FEMA), 1999 is an Act of the Parliament of India "to consolidate and amend the law relating to foreign exchange with the objective of facilitating external trade and payments and for promoting the orderly development and maintenance of foreign exchange market in India"

FMCG: Fast Moving Consumer Goods

FSSAI: Food Safety and Standards Authority of India (FSSAI) is an autonomous body established under the Ministry of Health & Family Welfare, Government of India. The FSSAI has been established under the Food Safety and Standards Act, 2006 that is a consolidating statute related to food safety and regulation in India.

FTWZ: Free Trade Warehousing Zones

GDP: Gross Domestic Product is the monetary value of all finished goods and services made within a country during a specific period

GSDP: Gross State Domestic Product is defined as a measure, in monetary terms, of the volume of all goods and services produced within the boundaries of the State during a given period of time, accounted without duplication.

GVA: Gross Value Added is the measure of the value of goods and services produced in an area, industry or sector of an economy

HDI: Human Development Index is a summary measure of average achievement in key dimensions of human development: a long and healthy life, being knowledgeable and have a decent standard of living. The HDI is the geometric mean of normalized indices for each of the three dimensions.

ICD: Inland Container Depot

ICT: Information & Communication Technology

IDC: Industrial Development Corporation

IEM: Industrial Entrepreneurs Memorandum. An IEM is an application for acknowledgment of application for setting up industrial unit.

IGST: Integrated Goods & Services Tax

INR: Indian National Rupee

IoT: Internet of Things

IPA: Industrial Park Area

IT & ITeS: Information Technology & Information Technology Enabled Services

Labour Force Participation: Labour force participation rate is defined as the section of working population in the age group of 18-64 in the economy currently employed or seeking employment.

LLP: Limited Liability Partnership. A limited liability partnership (LLP) is a partnership in which some or all partners (depending on the jurisdiction) have limited liabilities.

LNG: Liquefied Natural Gas

LO: Liaison Officer

MCA: Ministry of Corporate Affairs

MIHAN: Multi-modal International Cargo Hub and Airport at Nagpur

MNCs: Multi-National Companies

MPSEZ: Multi-Product SEZ

MSME: Micro, Small & Medium Enterprises

NATRIP: National Automotive Testing and R&D Infrastructure Project (NATRIP),

NOC: No Objection Certificate

OFC: Optical Fiber Cables

OPC: One Person Company. "One Person Company" means a company, which has only one person as a member.

PE: Private Equity

PESO: Petroleum And Explosives Safety Organisation (PESO) is a department formed by Government of India under Department for the Promotion of Industry and Internal Trade under Ministry of Commerce and Industry, to administer Explosives Act 1884, Explosive Substance Act, Petroleum Act 1934, Inflammable substance Act 1952 and Environment Protection Act 1986 to control import, export, transport, storage and usage of explosive materials, flammable materials, pressure vessels, cryogenic vessels, design and installation of all necessary and relevant infrastructure, etc.

PO: Project Office

R&D: Research & Development

RBI: Reserve Bank of India

SEZ: Special Economic Zone is an area with quality infrastructure complemented by an attractive fiscal package, both at the Centre and at the State level, with the minimum possible regulations for generation of additional economic activity, promotion of exports of goods and services, investment from domestic and foreign sources and creation of employment opportunities.

SWS: Social Welfare Surcharge

TEUs: Twenty-Foot Equivalent Unit is an inexact unit of cargo capacity often used to describe the capacity of container ships and container terminals.

VC: Venture Capital

VCIC: Vishakhapatnam Chennai Industrial Corridor

WDFC: Western Dedicated Freight Corridor

Methodology

This report is a compilation of facts, qualitative trends and analysis of information collected through surveys and interactions with multiple stakeholders active in the industrial ecosystem of India. Competitive locations were identified through trends analysis of enquiries by existing and potential investors pan-India, and interviews with supply-side entities dealing in development and promotion of industrial destinations in India.

An evaluation of identified locations was undertaken on multiple aspects such as business environment, human resources, infrastructure availability, social factors, and manufacturing ecosystem. Detailed feedback was collected from relevant departments of identified state governments such as Industries Department, Industrial Development Corporations and the Investment Promotion Agencies to understand the key industrial trends in the State, along with the highlights of recent industrial activity, focus areas, developmental vision, key initiatives etc. Additionally, critical evaluation of locations was carried out basis investor experiences and feedback of various multi-nationals operational in these locations.

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Invest India is the National Investment Promotion and Facilitation Agency of the Government of India mandated to facilitate investments in India. Besides investor targeting and facilitation, Invest India runs effective programs for resolving issues and grievances of existing investors through its after-care programs.

A 150+ member team provides sector-and state-specific investment opportunities, advises investors on regulatory procedures and clearances, and hand-holds investors through the entire investment process. Invest India team comprises of highly educated and experienced professionals, with prior experience of working with foreign multinationals across areas such as investment banking, consulting, corporate strategy, taxation and law.

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Invest India, set up in 2009, is a non-profit venture under the Department for Promotion of Industry and Internal Trade, Ministry of Commerce and Industry, Government of India. Currently, it manages key national missions and initiatives such as Make in India, Start-up India, Project Monitoring Group, Accelerating Growth of New India's Innovations (AGNii) India Investment Grid (IIG) and Industrial Information System (IIS)

The firm is one of the most awarded Investment Promotion Agency in the world, and has won the Best Investment Project Award three years in a row (2016, 2017 and 2018) at the Annual Investment Meeting (AIM) organized by the Ministry of Economy, UAE. Invest India also won the prestigious The UNCTAD Award 2018 for promoting investment in sustainable development, the UNCTAD Investment Promotion Award 2016 for excellence in partnering for investment promotion, and the Investment Award 2016 from the Indian Ocean Rim Association, among others.

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